

# Council Meeting Agenda & Reports

**6 October 2026**

## **Our Vision**

*A City which values its heritage, cultural diversity,  
sense of place and natural environment.*

*A progressive City which is prosperous, sustainable  
and socially cohesive, with a strong community spirit.*

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City of  
Norwood  
Payneham  
& St Peters

## To all Members of the Council

### NOTICE OF MEETING

I wish to advise that pursuant to Section 83 of the *Local Government Act 1999*, the next Ordinary Meeting of the Norwood Payneham & St Peters Council, will be held in the Council Chambers, Norwood Town Hall, 175 The Parade, Norwood, on:

**Tuesday 6 October 2026, commencing at 7:00 pm.**

Please advise Tina Zullo on 8366 4545 or email [tzullo@npsp.sa.gov.au](mailto:tzullo@npsp.sa.gov.au), if you are unable to attend this meeting or will be late.

Yours faithfully



Mario Barone PSM  
**CHIEF EXECUTIVE OFFICER**

1 October 2026

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City of Norwood Payneham & St Peters  
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City of  
**Norwood  
Payneham  
& St Peters**

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## **PRESENT**

### **Council Members**

Mayor Robert Bria  
Cr Kester Moorhouse  
Cr Rita Excell  
Cr Garry Knoblauch  
Cr Hugh Holfeld  
Cr Josh Robinson  
Cr Kevin Duke  
Cr Connie Granozio  
Cr Victoria McFarlane  
Cr Scott Sims  
Cr Grant Piggott  
Cr Sandy Wilkinson  
Cr John Callisto  
Cr Christel Mex

### **Staff**

Mario Barone (Chief Executive Officer)  
Lisa Mara (General Manager, Governance & Civic Affairs)  
Carlos Buzzetti (General Manager, Urban Planning & Environment)  
Jared Barnes (General Manager, Infrastructure & Major Projects)  
Andrew Hamilton (General Manager, Community Development)  
Natalia Axenova (Chief Financial Officer)  
Jenny McFeat (Manager, Governance)  
Allison Kane (Manager, Strategic Communications & Advocacy)

### **APOLOGIES**

Cr Christel Mex

### **1 KAURNA ACKNOWLEDGEMENT**

### **2 OPENING PRAYER**

### **3 CONFIRMATION OF MINUTES OF THE SPECIAL COUNCIL MEETING HELD ON 22 SEPTEMBER 2026**

*That the Minutes of the Special Council Meeting held on 22 September 2026, be taken as read and confirmed.*

### **4 MAYOR'S COMMUNICATION**

### **5 DELEGATES COMMUNICATION**

### **6 ELECTED MEMBER DECLARATION OF INTEREST**

### **7 ADJOURNED ITEMS**

Nil

### **8 QUESTIONS WITHOUT NOTICE**

### **9 QUESTIONS WITH NOTICE**

## 9.1 NORWOOD CONCERT HALL BUSINESS PLAN - DON PYATT HALL

**SUBMITTED BY:** Cr Moorhouse  
**ATTACHMENTS:** Nil

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### BACKGROUND

Cr Moorhouse has submitted the following Questions with Notice:

### REASONS IN SUPPORT OF QUESTION

1. Can staff please provide an update on the implementation of the Norwood Concert Hall Business Plan Recommendation 14: *"The Don Pyatt Hall should be converted into a foyer space and the kitchen converted into a bar"*?
2. What steps are being taken to assist the regular users of the Don Pyatt Hall to relocate to alternative venues?"

### RESPONSE TO QUESTIONS

#### PREPARED BY MANAGER, ARTS, CULTURE & COMMUNITY CONNECTIONS

The Norwood Concert Hall is a unique and important community asset. The benefit it provides to the community has a direct link to its level of activation, delivering significant economic and social value. In 2025, the Council commissioned a consultancy to develop a business plan to maximise both the community and economic benefit and to ensure that the facility continues to be positioned as a significant cultural incubator.

The Council subsequently endorsed the Norwood Concert Hall Business Plan on 7 April 2026, which included the following recommendation: *Recommendation 14: The Don Pyatt Hall should be converted into a foyer space and the kitchen converted into a bar.*

This recommendation acknowledged the importance of providing adequate social gathering and weather protected spaces, as is typical of other similar facilities, to ensure the facility provided a contemporary and competitive experience, maximise patron satisfaction and strengthen the Norwood Concert Hall's role and function. Currently, patrons are required to wait on the public footpath outside the venue.

Over the last few years, the activation of the Norwood Concert Hall has continued to expand enjoying increased utilisation, financial sustainability and attracting quality performances. The Norwood Concert Hall Business Plan builds on this momentum and sets an objective to ultimately achieve a further increase of 30 performances per year. The re-purposing of the Don Pyatt Hall is considered an important element associated with achieving growth, as is ensuring the entirety of the Norwood Concert Hall (including the re-purposed Don Pyatt Hall) has the appropriate availability and flexibility to respond to the needs of the Norwood Concert Hall hirers and patrons.

#### *Don Pyatt Hall Activation*

Staff are progressing plans in preparation for the transition of the Don Pyatt Hall from a community hire space to a foyer, bar and patron amenity area. The intent is to achieve the transition of the Don Pyatt Hall to a bar space in time to support the seventeen (17) performances programmed for November 2026. This will include lounge seating, high bar tables and bar. The existing chairs and tables that support the current Don Pyatt Hall hirers will be removed.

Rather than proceeding immediately to a permanent refurbishment, Council staff will initially test the proposed use through a temporary twelve (12) month activation. This will allow assessment and refinement of patron flow, seating requirements, bar operations, use of the space and overall functionality before determining the scope of any permanent refurbishment.

### *Transition of Regular Don Pyatt Hall hirers*

The conversion of the Don Pyatt Hall to a bar space necessitated the relocation of the existing five regular hirers to other Council owned facilities.

To support the relocation, staff established a transition process (as advised in the Memorandum to the Elected Members on 10 August 2026). This included working directly with each hirer to:

- understand their needs;
- identify alternative venues;
- venue trials to enable the hirer to assess suitability;
- assistance with transition planning;
- practical assistance with relocation including removalist support;
- venue inductions; and
- post relocation check-ins.

In this respect, staff have undertaken a partnership approach to work with each hirer to ensure the relocation resulted in minimal impact for the affected groups.

Four of the five hirers have now relocated as outlined in Table 1 below:

**TABLE 1: RE-LOCATION STATUS OF DON PYATT HALL HIRERS**

| Hirer                              | Venue                                     | Status                        |
|------------------------------------|-------------------------------------------|-------------------------------|
| Kensington & Norwood Writers Group | Payneham Community Centre                 | Relocated on 9 September 2026 |
| Rita Stock Allegría Choir          | Banquet Hall, St Peters Town Hall Complex | Relocated on 30 July 2026     |
| Soka Gakkai                        | Banquet Hall, St Peters Town Hall Complex | Relocated on 23 July          |
| Norwood Combined Probus            | St Peters Youth Centre                    | Relocated on 24 August 2026   |

### *Norwood Symphony Orchestra*

The Norwood Symphony Orchestra (NSO) has a long association with the Norwood Concert Hall (performances) and the Don Pyatt Hall (rehearsals).

As the Beulah Road Community Hall has a history of supporting other similar groups, is located in close proximity to the Norwood Concert Hall, includes similar features to the Don Pyatt Hall and has successfully supported the Kensington & Norwood Brass Band for many years, it was considered as a potentially suitable venue for use by the NSO.

Following the Council's approval of the Norwood Concert Hall Business Plan on 7 April 2026, a series of communications has transpired which has informed the identification of the NSO's ongoing rehearsal needs.

This includes the following:

- rehearsal space for approximately seventy-five (75) musicians;
- secure storage for instruments and equipment;
- suitable acoustic conditions;
- access to a rehearsal piano;
- appropriate loading and car parking arrangements;
- wheelchair accessibility; and
- the ability to access the Norwood Concert Hall for rehearsals immediately preceding performances.

On 22 July 2026, staff met with the NSO representatives at the Beulah Road Community Hall. On this occasion, staff configured the Hall to reflect its operation as a rehearsal space for the NSO and to enable practical discussion about storage requirements, etc. At this meeting, the NSO confirmed that whilst the Beulah Road Hall was a different shape to the Don Pyatt Hall (rectangular versus square) and slightly smaller (137 sqm versus 144 sqm), the space could nonetheless accommodate the NSO's rehearsal requirements, as well as provide improved storage and an additional room which includes a dedicated kitchen at the rear of the building. A full-orchestra trial has been offered to the NSO to further assist in assessing the venue's suitability, however this has not progressed.

Feedback obtained during this meeting, enabled Council staff to identify works at the Beulah Road Hall which included the establishment of a dedicated storage space for the NSO (as is also provided for the Kensington & Norwood Brass Band), and acoustic improvements.

At this time, the NSO was also invited to consider the suitability of the Council's other community facilities. This included the Banquet Hall at the St Peters Library Complex, where the NSO have a history of conducting rehearsals when the Don Pyatt Hall has been unavailable. However, the Beulah Road Community Hall was considered to provide the most features.

Staff have commenced consideration of a storage solution and a further site meeting is scheduled with NSO representatives for 2 October 2026, to confirm the design solution and to finalise the fit-out.

A commitment has also been provided for the retention of storage at the Norwood Concert Hall for larger items required by the NSO for future performances, including timpani(s) (a type of drum) and music stands.

Practical assistance with the relocation of the NSO's stored instruments and equipment, including a removalist vehicle and staff support has also been offered.

The NSO has commenced removing stored sheet music from the Don Pyatt Hall and other items in preparation for relocation.

Acoustic improvements are also being undertaken at the Beulah Road Hall after the existing wall curtains were removed because the curtains did not meet fire-retardant requirements and obstructed emergency exits. New acoustic panels are scheduled for installation on 12 October 2026. Following installation, staff will arrange a further inspection with NSO representatives to assess the acoustic conditions and identify any additional requirements.

The removal of the existing furniture within the Don Pyatt Hall and minor works, including setting up new furniture etc. is scheduled to be undertaken during October 2026. This timing was agreed to as it enabled the NSO to complete its seasonal program and would enable the new bar to be open in time for the seventeen (17) performances that are booked in November 2026. As the acoustic panels are being installed in the Beulah Road Hall during October, the Payneham Library Community Facilities has been booked and offered to the NSO for rehearsal use on 5 and 12 October 2026. A venue for the 19 October 2026 rehearsal is yet to be confirmed.

Staff have also confirmed with the NSO that the piano currently located in the Don Pyatt Hall will be relocated to the Beulah Road Hall as part of the relocation.

The Beulah Road Hall also includes a small off-street carpark at the rear of the building. This provides improved access to the building and is useful for loading heavier/larger items and/or to respond to specific access needs. This facility has enjoyed a long history of community use which includes the Kensington & Norwood Brass Band. Council staff have not received any reports from existing users related to parking or safety related matters.

*Access to the Norwood Concert Hall to Support Performances*

The NSO representatives have indicated a desire to continue to utilise the Norwood Concert Hall for rehearsals immediately preceding NSO performances. Historically, this occurs four (4) times per year and has been supported by the Council at an approximate Net cost of \$2,000 for each rehearsal. This is in addition to and outside of the annual grant that is provided to the NSO (equating to \$3,178.47 in 2026-2027) and the fifty-two (52) subsidised rehearsal times per year (provided at no cost) as set out in the Council's Civic Bands & Orchestra Policy.

Staff have indicated to the NSO representatives, that the Council will continue to support these arrangements.

## **9.2 NORWOOD SWIMMING CENTRE - MAINTENANCE**

**SUBMITTED BY:** Cr Holfeld  
**ATTACHMENTS:** Nil

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### **BACKGROUND**

Cr Holfeld has submitted the following Question with Notice:

### **REASONS IN SUPPORT OF QUESTION**

What works or maintenance have been completed to the Norwood Pool prior to opening for the 2026-2027 season?

### **RESPONSE TO QUESTIONS**

#### **PREPARED BY GENERAL MANAGER, INFRASTRUCTURE & MAJOR PROJECTS**

Prior to every season opening, as per normal operating procedures, various maintenance and repairs are undertaken.

Set out below, is a summary of the renewal and maintenance works that are being undertaken at the Norwood Swimming Centre in readiness for its scheduled opening on Monday, 12 October 2026.

#### **Buildings**

- External painting of main building.
- Refurbishment of the lifeguard and swim instructor lunchroom / meeting room.
- Modifications to office desk to improve ergonomics and functionality.
- Modifications to the pool plant sheds to prevent entry of leaf debris and vermin.
- Modifications to the female changeroom entrance to remove trip hazards.
- Replacement of signage to amenities blocks.
- Servicing of HVAC split systems and medical equipment.

#### **Pools and Plant**

- Replacement of approximately 100 tiles to the 50-metre pool and toddler wading pool.
- Conversion of the existing chlorine gas and soda ash system dosing system with a dry acid dosing system to reduced chemical handling and storage risks.
- Repairs to the pool ladder.
- Soft wash of pools ahead of filling.

#### **Site**

- Installation of electric barbeque.
- Renewal of bike racks.
- Renewal of bench seat.
- Lifting and relaying of pavers to the main entrance ramp and footpaths in front of the site to mitigate trip hazards.
- Grinding of paths around the pools and other minor works to mitigate trip hazards.
- Changeover of lights to LED.
- Cleaning of all drains using hydrojet.
- Annual inspection of all trees.
- Pressure clean of the concrete and paved perimeter.
- Pest control treatment.
- Horticulture maintenance.

## **10 DEPUTATIONS**

## **10.1 STREET TREES CANOPY**

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### **SPEAKER/S**

Ms Madeleine St Johnston-Romano

### **ORGANISATION/GROUP REPRESENTED BY SPEAKER/S**

NPSP Tree Canopy Action Group

### **COMMENTS**

Ms Madeleine St Johnston-Romano has written to the Council requesting that she be permitted to address the Council in relation to street trees canopy.

In accordance with the *Local Government (Procedures at Meetings) Regulations 2013*, Ms Madeleine St Johnston-Romano has been given approval to address the Council.

## **10.2 NORWOOD CONCERT HALL BUSINESS PLAN - DON PYATT HALL**

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### **SPEAKER/S**

Mr Janis Svilans MBBS FANZCA

### **ORGANISATION/GROUP REPRESENTED BY SPEAKER/S**

Norwood Symphony Orchestra

### **COMMENTS**

Mr Janis Svilans has written to the Council requesting that he be permitted to address the Council in relation to Council's plan for re-purposing of the Don Pyatt Hall.

In accordance with the *Local Government (Procedures at Meetings) Regulations 2013*, Mr Janis Svilans has been given approval to address the Council.

**11 PETITIONS**

Nil

**12 NOTICES OF MOTION**

## 12.1 STREET TREE REMOVAL - CHARGES

**SUBMITTED BY:** Cr Wilkinson

**ATTACHMENTS:** Nil

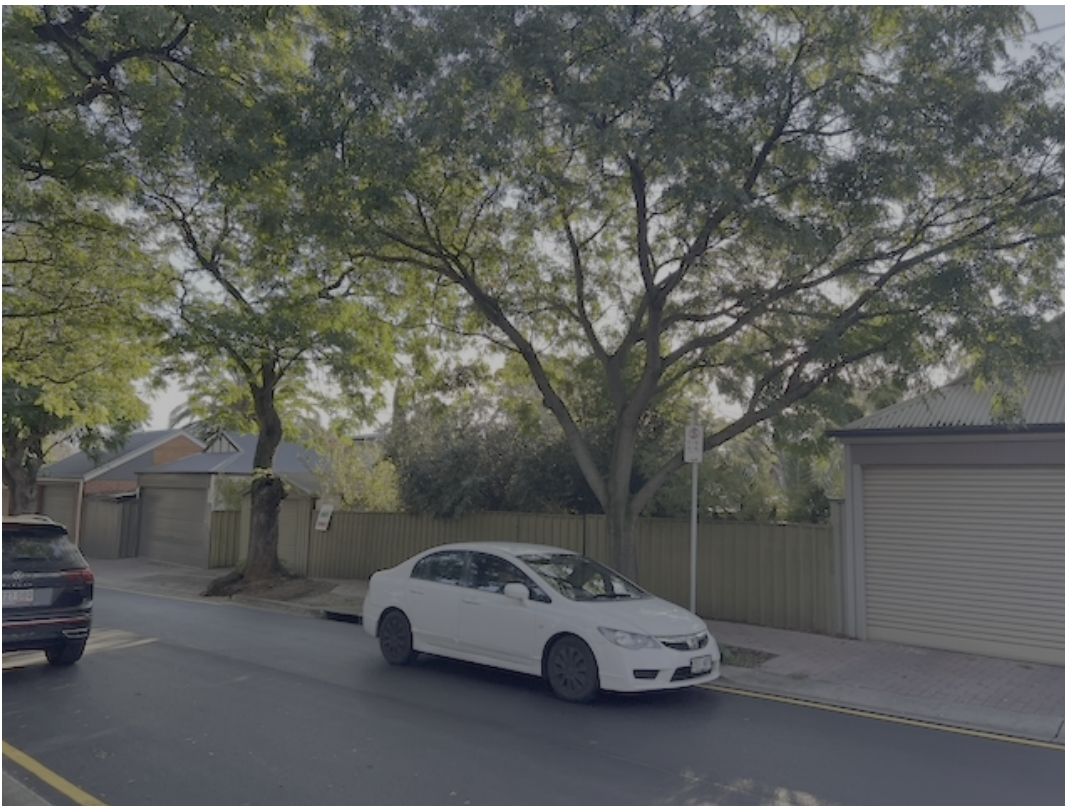
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Pursuant to Regulation 12(1) of the *Local Government (Procedures at Meetings) Regulations 2013*, the following Notice of Motion has been submitted by Cr Wilkinson.

### NOTICE OF MOTION

*That a report be presented to the Council regarding the following:*

- 1. the potential for the Council to charge the true amenity value of street trees that are sought to be removed to enable new crossovers or other infrastructure;*
- 2. a method that could be applied to provide a valuation of street trees based on the Cambridge University or Melbourne City Council or other existing methodologies taking into account the age, variety and health of the tree;*
- 3. if there is an opportunity to allocate the monies raised by the Council through these charges to street tree planting and maintenance;*
- 4. if there is capacity to determine that any tree found to have been poisoned can be valued as a healthy tree; and*
- 5. in respect to Queensland Box trees, which the Council is seeking to phase out, these trees would be able to be removed for only the cost of a replacement tree.*



Example of street tree approved to be removed for a removal cost of just \$2720 that had an amenity value of \$28,000.

## **REASONS IN SUPPORT OF MOTION**

From my own experience, developing three townhouses on the tennis court behind my house, we had to pay about \$28K to move a stobie pole and \$24K to relocate a sewer connection, and that was 10 years ago. So costs of this order are to be anticipated when undertaking development.

So too should costs of this order or more be attributed to removal or relocation of Council street trees to make way for new driveway crossovers and other infrastructure.

The money collected won't buy the time it takes for a street tree to reach full maturity but it would achieve two (2) things:

1. Provide a disincentive to remove street trees when other options may exist, such as a single width garage or driveway or a different driveway location.
2. Where no other option is available the money collected would provide proportionate funds to fund the planting and maintenance of Council's street tree assets.

This policy may need to go to public consultation and would need to be put in place ahead of the forthcoming financial year so that the proposed charges are known along with Council's other fees and charges.

The reason for the request for a clear conveyance in the policy that a tree found to have been poisoned will be valued as a healthy tree, is to provide a deterrent to prevent such actions.

By this way it is not necessary to determine who had poisoned, only that it has been poisoned, which can be determined by a tree expert in this field.

This approach avoids the problematic matter of proving the identity of the culprit, which past experience has found to be very difficult to prove.

As proposed this initiative would be a cost positive policy for Council to adopt.

## **STAFF COMMENT**

### **PREPARED BY GENERAL MANAGER, URBAN PLANNING & ENVIRONMENT**

The Council's 2022-2027 *Tree Strategy*, currently includes an Action (Action 2.1.7) to investigate loss-of amenity options associated with the removal of a street tree. This relates primarily to circumstances where the removal of a street tree is sought to facilitate a development and where the broader public value of that tree warrants recognition and compensation for its loss. Under this theme and Strategy, sits an Action Plan to further advance the implementation of the protection and valuation of the City's trees.

Council staff have already commenced investigations into the introduction of an amenity value charge associated with the removal of a street tree, having regard to the Council's Tree Strategy and following initial discussions with Cr Wilkinson in May 2026.

The report, as requested, can be prepared for the Council's consideration outlining available methodologies as well as a draft policy to clearly document how the preferred methodology would be calculated and in what circumstances it would be applied.

## **12.2 WASTE COLLECTION SERVICES - PROTECTION (WASTE TO RESOURCES) POLICY 2010**

**SUBMITTED BY:** Cr Wilkinson

**ATTACHMENTS:** Nil

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Pursuant to Regulation 12(1) of the *Local Government (Procedures at Meetings) Regulations 2013*, the following Notice of Motion has been submitted by Cr Wilkinson.

### **NOTICE OF MOTION**

*That the Council submits the following Item of Business to the Local Government Association of South Australia (LGA) for consideration at the 2027 LGA Ordinary General Meeting:*

*That the State Government be requested to amend the State Government's Protection (Waste to Resources) Policy 2010 to provide an option for Councils to implement a fortnightly general household waste collection and a weekly collection of green waste.*

### **REASONS IN SUPPORT OF MOTION**

This would be based on the successful trials undertaken by the City of Burnside and other Councils that has resulted in significant reduction of waste going to land fill. Its benefits for the City of Norwood Payneham & St Peters would principally be of an environmental benefit but would also reduce the cost to the Council of landfill.

The main issue always raised with respect to this issue is people who use non-biodegradable nappies, disposable nappies that get put into the red bin naturally. Unfortunately, even bio-degradable nappies have to go into the red bin.

My consideration of that is that if people who use disposable nappies put their nappies in sealed plastic bags the smell issue is contained so to speak.

The approach is to urge the State Government to leave the matter to the Councils, especially as rubbish is a classic Council responsibility (roads, rates and rubbish), and it is Councils who have to pay the landfill fees.

I will be meeting with the Minister in November and intend to discuss this matter with her at that time.

### **STAFF COMMENT**

#### **PREPARED BY CHIEF EXECUTIVE OFFICER**

Elected Members will recall, that at the Council Meeting held on 7 April 2026, in response to a Question on Notice, the following information was provided:

In 2012-2013, this Council, together with the Campbelltown City Council, introduced a kitchen organics collection service in as a trial. The trial enabled kerbside collection of kitchen organics through the green garden organics bin (green bin) to promote the diversion of waste from landfill. The Council supplied all households within the trial areas (St Peters and Kensington) with a Kitchen Organics Caddy, compostable bags and education material.

This trial was abandoned following complaints and intervention by the State Government. Based on data that was available in 2023-2024, across South Australia, only 11% of food waste that was generated is recycled through kerbside collections, with the remainder being placed in general waste (red bin) and taken to landfill sites.

East Waste's *2030 Strategic Plan* includes a target of 75% landfill diversion through the kerbside collection service by 2030 and the State Government's 2024-2025 Waste Strategy has a target of 70%.

The disposal of collection of waste material by Local Government, is governed by the State Government's *Protection (Waste to Resources) Policy 2010*.

In this respect, Clause 10(2) of the Policy states as follows:

*"In order to facilitate the proper management of waste that is to be collected under sub-clause (1)(b), a metropolitan Council must provide a weekly general kerbside waste collection service (other than for recyclable waste or vegetative matter) in respect of residential premises within its area."*

Clause (1) (b) of the Policy states as follows:

*"A person must not dispose of waste except:*

- (a) at an appropriate licensed or approved depot; or*
- (b) by –*
  - (ii) depositing it in a receptacle provided by a Council for collection by a kerbside waste collection service; or*
  - (ii) placing it in a collection as part of a kerbside waste collection service that is provided by a Council;*

*where it is the Council's policy that waste of that kind may be deposited of by means of that service."*

This Policy ostensibly mandates that all Councils in the metropolitan area, must provide a weekly general (red bin) kerbside waste collection service.

As the current Policy does not allow the FOGO to be permanent, all Councils who are conducting trials, have allowed for residents to opt out of the trial. Reasons for opting out include family size, size of property, etc.

It remains unclear whether the State Government is open to allowing a permanent metropolitan-wide rollout of FOGO. In this respect, there is ongoing advocacy by East Waste, its Constituent Councils and the Local Government Association, to have a resolution to this issue to allow Councils to vary their kerbside waste collection service in consultation with its community to achieve better levels of diversion of waste from landfill.

Given that what has been approved by the Minister to date are simply trials, by definition these arrangements are not permanent – that is, there is uncertainty about the duration of the trials or whether trials will be ceased if there are complaints to the Minister. Obtaining a permanent resolution to this issue would also allow East Waste to plan for the deployment of its resources in a stable environment.

Council staff are currently and will continue to advocate for the change to the Policy through the Local Government Association and the ERA Councils' Mayors and Chief Executive Officers Group, to ensure that Councils can introduce FOGO. This advocacy has included the ERA Mayors and Chief Executive Officers meeting with the Minister for Climate, Environment & Water in November 2025.

### **12.3 IT STRATEGY**

**SUBMITTED BY:** Cr Piggott  
**ATTACHMENTS:** Nil

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Pursuant to Regulation 12(1) of the *Local Government (Procedures at Meetings) Regulations 2013*, the following Notice of Motion has been submitted by Cr Piggott.

#### **NOTICE OF MOTION**

*That Council be presented with a report at its November meeting detailing the actions taken and progress to date in the implementation of the IT Strategy approved at its 1 September 2025 meeting, together with how it is addressing the findings of the BRM Advisory report, dated 11 April 2025.*

#### **REASONS IN SUPPORT OF MOTION**

A BRM Advisory report following their Service review into the City's Information Technology was provided to Administration in April 2025 and forwarded to Council members on 1 September 2025. The Report identified that the IT environment as deficient when compared to other Councils and not conducive to business efficiencies in the City's operations. It also identified that the Council's IT Offering required urgent and substantial investment in both systems and personnel to address the backlog.

As a result, a wide-ranging plan was prepared and considered by the Council and sizable Operating budget requested and approved to be directed to repairing the City's IT capacities.

It is appropriate that 12 months from the approval of the IT Strategy that Council and the community understand the actions taken and the progress made.

#### **STAFF COMMENT**

##### **PREPARED BY GENERAL MANAGER, GOVERNANCE & CIVIC AFFAIRS**

As Elected Members may recall, updates regarding the implementation of the IT Strategy have been provided to the Council at the Council Meetings held on 3 November 2025 and 4 August 2026, through the reporting of the Chief Executive Officer's KPIs.

Notwithstanding this, a report outlining the current status of the implementation of the IT Strategy, can be prepared, as requested in the Motion, for the November 2026 Council Meeting.

## **13 STAFF REPORTS**

### **13.1 PUBLIC LIGHTING FRAMEWORK**

**REPORT AUTHOR:** Assets Manager  
**APPROVED BY:** General Manager, Infrastructure and Major Projects  
**ATTACHMENTS:** Nil

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#### **PURPOSE OF THE REPORT**

The purpose of this report is to provide information to Council regarding the framework for the management of public lighting within the City.

#### **BACKGROUND**

At its meeting held on 7 April 2025, the Council resolved the following:

- 1. That a report be presented to the Council to provide information regarding the framework for the management of public lighting within our City.*
- 2. That as part of the report, consideration be given to the development of a policy which would provide guidance to the Council in respect to the Council's role and to inform decision making in respect to public lighting matters within the City.*

This report responds to that resolution by providing an overview of Council's current framework for the management of public lighting within the City and proposed policy development.

#### **STRATEGIC DIRECTIONS**

Not Applicable.

#### **FINANCIAL AND BUDGET IMPLICATIONS**

The cost implications of new and upgraded street lighting on Council roads are addressed under the Discussion section of this report.

#### **RISK MANAGEMENT**

Adequate and well-maintained public lighting supports the safety of pedestrians, cyclists and motorists, and contributes to community perceptions of safety within the public realm. Applying a consistent, criteria-based assessment process when responding to requests for additional lighting reduces the risk of ad-hoc or inconsistent decision making across the City.

#### **CONSULTATION**

##### **Elected Members**

Not Applicable.

##### **Community**

Not Applicable.

##### **Staff**

Not Applicable.

##### **Other Agencies**

Not Applicable.

## DISCUSSION

### Purpose

Street lighting provides a well-lit environment that supports the safe and comfortable movement of pedestrians, cyclists and motorists during periods of inadequate natural light. As an essential public service, it enhances community and road user safety while contributing to the amenity and character of public spaces. Street lighting is not intended to illuminate private property or serve as security lighting.

### Roles and Responsibilities

The State Government and Local Government both have responsibility for the provision of street lighting. Street lighting on State maintained urban roads (e.g. Stephen Terrace, Payneham Road, Magill Road, The Parade) is managed by the Department for Infrastructure and Transport (DIT), with requests for new or upgraded lighting and any associated policies being matters for DIT rather than the Council.

Street lighting on Council owned roads is the Council's responsibility. SAPN owns and operates most of the street lighting within the Council area. The Council pays street lighting tariffs to SAPN to cover the costs for street light installation, renewal, maintenance and electricity used. Within the City, most street lights fall under one of the two SAPN tariff types summarised below in **Table 1**.

**TABLE 1: SAPN STREET LIGHTING TARIFFS**

| Tariff                                           | Ownership                                     | Installation and Renewal                                                                                                                  | Maintenance                                                                                                                          | Cost Implications for Council                                                                                                                                                                                                                                                                                                                                                      |
|--------------------------------------------------|-----------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>SAPN or SLUOS (Streetlight Use of System)</b> | SAPN owns the luminaire, pole and cabling.    | Council initiates the installation of new street lights.<br><br>SAPN has full responsibility for renewal of existing assets.              | SAPN has full responsibility for maintenance of assets, including repairs, cleaning, inspections and fault rectification.            | Council funds the installation of new lights. As the new infrastructure will be owned by SAPN, the works are only able to be undertaken by SAPN, and are hence considered "non-contestable".<br><br>A standard street light under the SAPN tariff costs approximately \$9 per month, which recovers luminaire and infrastructure capital and operating costs, plus administration. |
| <b>CLER (Customer Lighting Equipment Rate)</b>   | Council owns the luminaire, pole and cabling. | Council initiates and funds the installation of new street lights.<br><br>Council has full responsibility for renewal of existing assets. | Council is responsible for all maintenance of assets, excluding the replacement of failed light globes, which is undertaken by SAPN. | A standard street light under the CLER tariff costs approximately \$3 per month, covering maintenance and replacement of minor components, as well as administration. Council meets all other costs directly.                                                                                                                                                                      |

The current SAPN street lighting database states that within the City of Norwood Payneham & St Peters, there are approximately 3460 street lights under the SAPN/SLUOS tariff. There are approximately 130 street lights under the CLER tariff, such as the lighting along Appelbee Crescent, Norwood and the Council roads within the Marden Connect Development site.

## **Provision of Street Lighting**

Most of the Council's street lights are mounted on Stobie poles, which are SAPN assets that carry the low voltage electricity supply along the road. This arrangement has traditionally been the standard approach to street lighting on local roads and has remained largely unchanged.

During the 2018-2019 financial year, the Council's street lights covered under the SAPN tariff, were progressively upgraded to LED technology to improve lighting quality, energy efficiency and asset performance. The Council funded the cost of this upgrade.

## **Street Lighting Compliance**

Assessment of street lighting compliance is a complex and specialist process that requires detailed analysis against a range of Australian Standards and lighting design criteria. The Council has not undertaken a network-wide compliance assessment of all existing street lighting and consistent with industry practice, generally accepts the existing lighting network is substantially compliant based on its historical design, installation and ongoing operation.

Detailed compliance assessments are typically undertaken as part of new developments, major capital projects or significant road reconstruction works, with additional lighting infrastructure installed where it is required to meet contemporary standards and safety requirements. In general lighting upgrades have been driven by and undertaken together with, broader traffic control device upgrades, helping to ensure the ongoing safety of all road users, including pedestrians, cyclists and motorists.

Examples of recent and impending projects where additional or upgraded street lighting is included are:

- William Street Bikeway Upgrade;
- Thorton Street Zebra Crossing;
- Ann Street Pedestrian Crossing; and
- intersections and traffic control devices on streets being renewed as part of the Trinity Valley Stormwater Upgrade Project.

The William Street Bikeway Project illustrates the scale of works and costs typically involved when street lighting is upgraded alongside a broader project. The 1.6-kilometre section of the bikeway between Portrush Road and Fullarton Road, included renewal of civil assets (ie road and kerb) and traffic management improvements (ie roundabouts). Approximately \$200,000 is being spent on upfront capital construction works for new poles and lights to achieve standards compliance, in addition to design and investigation costs (approximately \$7,500) and tree trimming works. There will also be additional ongoing operations costs associated with the SAPN tariffs for the new street lights.

Given the significant costs involved, street lighting upgrades outside of traffic control device upgrade projects are only considered on an as-needed basis. The provision of new lighting, as opposed to renewal of existing, requires additional capital funding by the Council.

## **Requests for New or Additional Street Lighting**

As the road authority, the Council is responsible for determining the lighting category that is required for its roads in accordance with the relevant standards and guidelines.

The level of lighting provided on any given road is determined by a range of criteria, namely:

- traffic volume;
- traffic speed;
- extent of pedestrian and cyclist activity; and
- presence and location of intersections and traffic control devices.

When a request for additional lighting is received by the Council, a desktop assessment is undertaken first to review the spacing of existing street lights and compared to existing street lighting on other similar roads nearby, having regard to abovementioned criteria.

Where the desktop assessment finds no clear and obvious non-compliance, the citizen or property owner, is advised in writing that the Council recognises the importance of adequate street lighting in supporting the safety of citizens and road users generally, that street lighting has in recent years been upgraded to energy-efficient LED fittings which have improved overall lighting performance, that there are no current plans to install additional lighting on their road.

Where the assessment identifies a potential non-compliance, which most often requires installing a new luminaire on an existing Stobie pole, the Council liaises with SAPN to complete a lighting design and carry out the installation work. The Council budgets \$15,000 annually for minor street lighting compliance upgrades.

Where the required lighting works are more significant, such as involving the installation of new poles, these must instead be budgeted for as new capital expenditure through Council's funding budget process, reflecting the added cost and design complexity involved, including detailed design work and the extensive trenching needed to connect to the existing electricity supply.

The William Street Bikeway Street Lighting Upgrade Project as set out above, is an example of this approach.

### **Street Lighting along Laneways**

There are many public and private laneways throughout the City and requests for the installation of street lights are common. Given that these laneways carry very low traffic volumes and have low traffic speeds and low levels of pedestrian and cyclist activity, provision of street lighting is not considered to be a priority.

In addition, given the general absence of Stobie poles, the installation of new light poles within narrow laneways could adversely affect traffic movement, including turning circles and the ingress and egress of garages and driveways. As no kerbs generally exist within laneways, new light poles must also be provided with adequate protection from vehicle collision, typically in the form of bollards, which introduces further cost and may result in an additional reduction in available road width.

Compliance with light spill requirements in relation to adjoining private property must also be ensured.

In respect to these situations, the Council takes each of these factors into account as part of its broader decision-making and budget prioritisation process when considering the provision of new lighting infrastructure.

### **Public Lighting Policy**

The development of a standalone Public Lighting Policy is not proposed, as the assessment and delivery process outlined above, already provides a consistent basis for decision making in respect to public street lighting.

However, it is proposed to integrate information on street lighting, service levels and assessment criteria into the next update of Council's *Civil Infrastructure Asset Management Plan*.

There is also a significant amount of public lighting infrastructure along shared paths, in reserves, surrounding playing fields, tennis courts and other recreation facilities within the City. Lighting improvements in open spaces have typically been undertaken as part of major projects such as the River Torrens Linear Park Trail Upgrades and Felixstow Reserve Redevelopment.

Public lighting within the Council's parks, reserves and recreation facilities, is currently being reviewed and will be considered and addressed in the Council's *Open Space, Playgrounds & Recreation Strategy*, which is under development. It is also proposed to integrate information on reserve lighting, service levels and assessment criteria, into the next update of the Council's *Recreation and Open Space Infrastructure Asset Management Plan*.

Information regarding the Council's management of street and open space lighting will also be made available through Council's website, to assist citizens and property owners understanding of how requests for additional lighting are assessed.

## **OPTIONS**

Not Applicable.

This report is provided for information purposes.

## **CONCLUSION**

The Council has an established process for managing street lighting within the City, including a consistent, criteria-based approach for assessing requests for additional lighting. As this process already provides guidance for Council's decision making in respect to street lighting matters, and public lighting will also be addressed in the Council's *Open Space, Playgrounds & Recreation Strategy*, the development of a standalone Public Lighting Policy is not proposed.

## **RECOMMENDATION**

1. *The Council notes the established process for managing street lighting within the City, including a consistent, criteria-based approach for assessing requests for additional lighting.*
2. *The Council notes that the information on lighting provision and service levels and the assessment criteria for street lighting requests, will be included in the next update of Council's Civil Infrastructure Asset Management Plan.*
3. *The Council notes that public lighting is included in the scope of the draft Open Space, Playgrounds & Recreation Strategy, and relevant information on recreation and open space lighting provision and service levels, will be included in the next update of Council's Recreation and Open Space Infrastructure Asset Management Plan.*

### 13.2 ROAD PROCESS ORDER - EDWARD STREET & STREMPER STREET, GLYNDE

**REPORT AUTHOR:** General Manager, Governance & Civic Affairs  
**APPROVED BY:** Chief Executive Officer  
**ATTACHMENTS:** A - B

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#### PURPOSE OF THE REPORT

The purpose of this report is to seek the Council's approval to commence the proposed road closure process of a portion of Edward Street and Stremper Street (in its entirety), Glynde, in accordance with the *Roads (Opening and Closing) Act 1991*.

#### BACKGROUND

As previously advised, in 2023, the Council was approached by the Lutheran Homes Group to determine if the Council would consider transferring a portion of Edward Street and Stremper Street (in its entirety), Glynde (the Land), to the Lutheran Homes Group.

Lutheran Homes Group advised that it is in the process of finalising a Master Plan for its land holdings and defining specific development opportunities for investment of its facility located at Edward Street, Glynde, over the next 3 to 5 years.

Lutheran Homes Group advised the Council that the opportunity to incorporate a portion of Edward Street and Stremper Street into the overall development of the facilities, would have a significant impact on the scope of the project.

Lutheran Homes Group owns all properties adjoining the Land as highlighted in the diagram below, which in respect to a potential development of the site represents a significant opportunity for Lutheran Homes Group if the Land was transferred to their ownership.



Following consideration of the request at its meeting held on 6 May 2024, the Council resolved to enter into discussions with the Lutheran Homes Group regarding the potential sale of the land to the Lutheran Homes Group.

At its meeting held on 24 November 2025, the Council was advised that the Lutheran Homes Group had agreed to purchase the Land.

## **STRATEGIC DIRECTIONS**

Not Applicable.

## **FINANCIAL AND BUDGET IMPLICATIONS**

A Deed of Undertaking has been entered into between the Council and the Lutheran Homes Group to document the Lutheran Homes Group's undertaking to cover all costs of the process associated with the proposed road closures of the Land including but not limited to advertising costs, statutory and administration charges, survey costs, service relocation (e.g. stobie poles, water, sewer, gas mains, Telstra cables).

The Council will however be required to meet its costs associated with the potential sale of the Land (ie legal and conveyancing costs).

## **RISK MANAGEMENT**

Not Applicable.

## **CONSULTATION**

### **Elected Members**

Elected Members considered the original request from Lutheran Homes Group at the Council Meeting held in May 2024 and resolved to in principle to sell the land to Lutheran Homes Group, subject to the road closure process, at the Council Meeting held in November 2025.

### **Community**

In respect community consultation, from a legislative perspective, public notice is required to be given by the Council by way of notice in the SA Government Gazette, in a newspaper circulating within the Council area and on the Council's website, is required under Section 10 of the *Roads (Opening and Closing) Act 1991* for a proposed road closure.

### **Staff**

Manager, Traffic & Integrated Transport.

### **Other Agencies**

The *Roads (Opening and Closing) Act 1991*, provides for deposit of specified plans and documentation with the office of the Surveyor-General for a proposed road closure.

In addition, public notification of the proposed road closure will be conducted in accordance with Section 10 of the Act, and notification will be required to be undertaken with the prescribed public utilities and authorities (eg, SA Water).

## DISCUSSION

Pursuant to Section 4 of the *Roads (Opening and Closing) Act 1991* (the Roads Act), the Council has the power to close a portion of Edward Street and Stempel Street, Glynde in its entirety, as public roads vested in the Council.

Section 9 of the Roads Act sets out the following in respect to the commencement of the process:

- (1) *Where a council proposes to commence a road process, the council must cause to be prepared—*
  - (a) *a preliminary plan of the land subject to the proposed road process, in a form approved by the Surveyor-General; and*
  - (b) *a statement in a form approved by the Surveyor-General containing—*
    - (i) *the names and addresses of those persons affected who can be identified by reasonable inquiry; and*
    - (ii) *such information in relation to the land subject to the proposed road process as is required by the Surveyor-General.*
- (2) *A copy of the preliminary plan and statement referred to in subsection (1) must be deposited at the Adelaide office of the Surveyor-General, together with the prescribed fee.*

A copy of the Preliminary Plan showing the portion of road to be closed and marked 'A' is contained within **Attachment A**.

Section 10 of the Roads Act sets out the requirements in respect to the notification process associated with a proposed road closure:

- (1) *Where a council commences a road process, the council, where it is the relevant authority in relation to the proposed road process, or, in any other case, the Surveyor-General, must -*
  - (a) *after compliance with the requirements of section 9, give public notice, in accordance with the regulations, of the proposal; and*
  - (b) *at the same time serve notice in writing of the proposal on each person affected who can be identified by reasonable inquiry.*

In terms of Section 10 (1) (b), with the exception of five (5) property owners, the Lutheran Group Homes owns all properties adjacent to the Land.

The five (5) "affected" property owners own properties located on the corner of Edward Street and Henry Street and Edward Street and Lewis Road. The frontage of the properties and access to the properties however is not from Edward Street.

A copy of the *Statement of Persons Affected* is contained in **Attachment B**.

In terms of the impact on the residents located in the adjoining area, the Council's Traffic & Integrated Transport Unit has undertaken an assessment of the potential traffic impacts associated with the proposed closure of Edward Street at Stempel Street, Glynde.

Traffic surveys indicate that Edward Street (between Lewis Road and Stempel Street) carries approximately 547 weekday vehicles per day, while Stempel Street carries approximately 150 weekday vehicles per day. Further south, Edward Street (between Henry Street and Barnes Avenue) records approximately 215 weekday vehicles per day.

The traffic data indicates that a substantial proportion of vehicles currently using Edward Street between Henry Street and Lewis Road, are associated with access to the Lutheran Homes precinct, together with local residential traffic. Accordingly, only a relatively small proportion of the recorded traffic is considered to comprise through traffic travelling between the surrounding road network. Based on the traffic volumes observed as part of the surveys, it is estimated that this through traffic is likely to be in the order of 100 to 200 vehicles per day, with the balance of vehicle movements associated with local access.

As a result, the proposed road closure is not expected to result in any material adverse traffic impacts, with the relatively low volume of through traffic able to be readily redistributed across the surrounding local road network without adversely affecting its operation.

It is acknowledged that the road closure will result in slightly longer travel distances for some vehicle movements, particularly for residents on Edward Street between Henry Street and Lewis Road, who currently use this route for northbound trips. The maximum additional travel distance is approximately 600 metres, which equates to an increase in travel time of around one minute under typical local driving conditions. Overall, these minor increases in travel distance and travel time are considered acceptable and are outweighed by the broader benefits associated with the proposed road closure.

As Elected Members are aware, the Council is currently progressing the Glynde, Trinity Gardens, St Morris, Payneham South and Felixstow Local Area Traffic Management (LATM) Study, which has identified both Avenue Road and Barnes Avenue for future traffic management improvements. While the detailed design of these measures is still being developed, the proposed treatments are intended to improve safety, manage vehicle speeds and reinforce the local access function of these roads.

Accordingly, any modest redistribution of traffic resulting from the proposed road closure has been considered within the broader strategic planning for the local road network and is expected to be appropriately accommodated following implementation of the planned LATM improvements.

There are no long-term plans for the Land (the road) or alternative future uses of the Land and the Land does not hold any cultural or heritage value.

## **OPTIONS**

The Council has resolved to sell the Land to the Lutheran Homes Group, subject to the road closure process and therefore, the process to commence the road closure must be undertaken prior to the Council making its final determination in respect to the sale of the Land.

## **CONCLUSION**

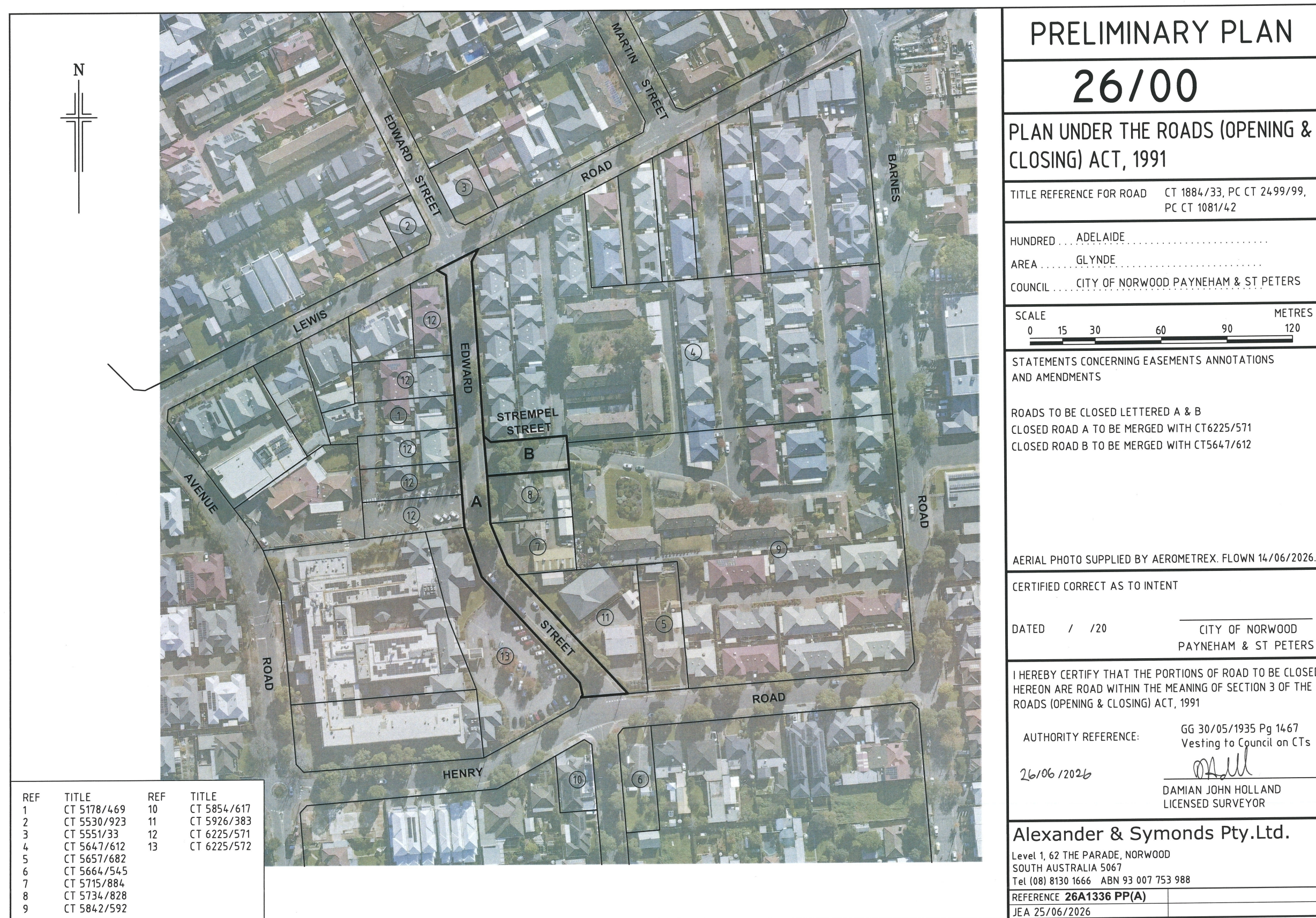
Following the conclusion of the statutory notice period of 28 days in terms of the proposed road closure, the Council will be required to consider any objections or applications that are received and determine whether to make the final road process order to close the Land. This would be undertaken at a separate Council meeting and a report would be put to the Council for this purpose.

In parallel with the road closure process, the Council and Lutheran Homes Group may enter into the necessary agreement for transfer of the Land in accordance with the *Roads (Opening and Closing) Act 1991*, with the transfer remaining subject to successful completion of the road closure process. If the Minister confirms the Road Process Order, the land will vest in the Lutheran Homes Group and the agreed purchase price will become payable in accordance with that agreement.

## **RECOMMENDATION**

1. *That pursuant to Section 5 of the Roads (Opening and Closing) Act 1991, the Council resolves to commence the road process associated with the proposed closure of:*
  - (a) *a portion of Edward Street, Glynde; and*
  - (b) *Strempel Street, Glynde in its entirety.*
2. *The Council endorses the Preliminary Plan and Statement of Persons Affected prepared pursuant to Section 9 of the Roads (Opening and Closing) Act 1991.*

3. *That the Chief Executive Officer be authorised to take all necessary steps to progress the road process, including:*
  - (a) undertaking the statutory notification and consultation requirements under the Act;*
  - (b) lodging all Stage 1 documentation with the Surveyor-General;*
  - (c) inviting offers from adjoining owners in accordance with the Act, if required;*
  - (d) negotiating and entering into any preliminary agreement for transfer under Section 12 of the Act consistent with the Council's resolution of 24 November 2025.*
4. *The Council notes that a report will be presented to the Council following the completion of the statutory consultation process detailing:*
  - (a) any submissions, objections or applications that are received;*
  - (b) the outcome of the consultation process; and*
  - (c) recommendations regarding whether a Road Process Order should be made.*



| <b>STATEMENT OF PERSONS AFFECTED BY THE ROAD PROCESS WHO CAN BE IDENTIFIED BY REASONABLE ENQUIRY</b><br>Pursuant to Section 9(1)(b) & 10(1)(b) of the <i>Roads (Opening &amp; Closing) Act 1991</i><br>Note: "Persons Affected" includes Allotment / parties that have a legAllotment or equitable <u>interest</u> in land.<br><i>The 'Statement of Persons Affected' is NOT for public distribution or display.</i> |                                                                |                              |                                                                                 |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------|------------------------------|---------------------------------------------------------------------------------|
| <b>Land Description</b>                                                                                                                                                                                                                                                                                                                                                                                              | <b>Owner and Address</b>                                       | <b>Occupiers and Address</b> | <b>Parties with an interest in the land<br/>eg. Mortgagee, Encumbrance etc.</b> |
| D38899<br>Allotment 2<br>CT5178/469                                                                                                                                                                                                                                                                                                                                                                                  | Lutheran Homes Group Inc.<br>24 Avenue Road<br>Glynde SA 5070  | Owner                        |                                                                                 |
| D49263<br>Allotment 60<br>CT5530/923                                                                                                                                                                                                                                                                                                                                                                                 | Maurizio Iacocca<br>34B Lewis Road<br>Glynde SA 5070           | Owner                        |                                                                                 |
| F135555<br>Allotment 4<br>CT5551/33                                                                                                                                                                                                                                                                                                                                                                                  | Luigi and Carmela Zanin<br>36 Lewis Road<br>Glynde SA 5070     | Owners                       |                                                                                 |
| D51495<br>Allotment 250<br>CT5647/612                                                                                                                                                                                                                                                                                                                                                                                | Lutheran Homes Group Inc.<br>24 Avenue Road<br>Glynde SA 5070  | Owner                        |                                                                                 |
| D4838<br>Allotment 30<br>CT5657/682                                                                                                                                                                                                                                                                                                                                                                                  | Carmelo and Anna Cabrese<br>59 Henry Street<br>Glynde SA 5070  | Owner                        |                                                                                 |
| D4838<br>Allotment 8<br>CT5664/545                                                                                                                                                                                                                                                                                                                                                                                   | Stefan and Julian Ruggeri<br>72 Henry Street<br>Glynde SA 5070 | Owners                       |                                                                                 |
| F135518<br>Allotment 67<br>CT5715/884                                                                                                                                                                                                                                                                                                                                                                                | Lutheran Homes Group Inc.<br>24 Avenue Road<br>Glynde SA 5070  | Owner                        |                                                                                 |

|                                                                      |                                                               |        |  |
|----------------------------------------------------------------------|---------------------------------------------------------------|--------|--|
| F135519<br>Allotment 68<br>CT5734/828                                | Lutheran Homes Group Inc.<br>24 Avenue Road<br>Glynde SA 5070 | Owner  |  |
| D56205<br>Allotment 1<br>CT5842/592                                  | Lutheran Homes Group Inc.<br>24 Avenue Road<br>Glynde SA 5070 | Owner  |  |
| D57633<br>Allotment 53<br>CT5854/617                                 | Lara and Ralph Crook<br>70 Henry Street<br>Glynde SA 5070     | Owners |  |
| D65272<br>Allotment 100<br>CT5926/383                                | Lutheran Homes Group Inc.<br>24 Avenue Road<br>Glynde SA 5070 | Owner  |  |
| D6106<br>Allotments 1,3,5-7<br>F106466<br>Allotment 15<br>CT6225/571 | Lutheran Homes Group Inc.<br>24 Avenue Road<br>Glynde SA 5070 | Owner  |  |

### **13.3 ELECTION FOR THE POSITION OF PRESIDENT OF THE LOCAL GOVERNMENT ASSOCIATION OF SOUTH AUSTRALIA**

**REPORT AUTHOR:** Governance Officer  
**APPROVED BY:** General Manager, Governance & Civic Affairs  
**ATTACHMENTS:** A - C

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#### **PURPOSE OF THE REPORT**

The purpose of this report is to advise the Council of the postal ballot that is required to be undertaken for the position of President of the Local Government Association of South Australia (LGA) and determine the Council's preferred candidate for the position.

#### **BACKGROUND**

In July 2026, the LGA called for nominations for the position of President of the LGA.

At the close of nominations on 1 September 2026, the LGA advised that it had received nominations from four (4) eligible candidates.

In accordance with Clause 29.4 of the LGA Constitution, an election for the position of LGA President will now take place.

#### **STRATEGIC DIRECTIONS**

Not Applicable.

#### **FINANCIAL AND BUDGET IMPLICATIONS**

Not Applicable.

#### **DISCUSSION**

The role of the President of the LGA is to:

- provide leadership to the LGA Board of Directors;
- chair meetings of the LGA Board of Directors;
- preside at the General Meetings of the LGA held twice per year;
- act as the principal spokesperson of the LGA; and
- represent the LGA externally to government, stakeholders, etc.

The successful candidate will take office from the conclusion of the LGA's 2026 Annual General Meeting for a term ending at the conclusion of the 2028 LGA Annual General Meeting.

The LGA *Constitution and Rules* stipulate a long-standing protocol that the position of President alternates between metropolitan councils, through the Greater Adelaide Regional Organisation of Councils (GAROC) and rural councils, through the South Australian Regional Organisation of Councils (SAROC), every two (2) years.

As the current LGA President, Mayor Heather Holmes-Ross is from a metropolitan council (City of Mitcham), nominees were invited from eligible rural councils (ie Members of the SAROC)

The four (4) candidates who nominated for the LGA President role (listed in alphabetical order by surname), are as follows:

- Mayor Simone Bailey, Mid-Murray Council;
- Mayor Moira Jenkins, City of Victor Harbor;
- Mayor Dean Johnson, District Council of Kimba; and
- Mayor Leon Stephens, Port Pirie Regional Council.

A copy of the Candidate Information for each Candidate is contained within **Attachment A**.

The voting process for the election of the LGA President has changed since the last election for the LGA President was held in 2024.

Preferential voting has been introduced and the Council's signed minutes (or an extract of the minutes) recording its resolution is now deemed to be its ballot.

Pursuant to Clause 29 of the *LGA Constitution*, the casting of the Council's vote must be conducted as follows:

- the Council must determine which candidate it wishes to elect by passing a resolution that:
  - places the number 1 next to the name of its preferred Candidate; and
  - places consecutive ascending numbers next to all remaining Candidates in order of the Council's preference;
- all four (4) Candidates must be assigned a number in the resolution for the ballot to be valid;
- the Chief Executive Officer must sign a copy of the Minutes, or an extract of the Minutes, from the meeting at which the resolution is made; and
- a copy of the signed Minutes, which shall be deemed to be the ballot of the Council, must be sent to the Returning Officer, either by email or by post.

A copy of the Ballot Paper form, which sets out this process, is contained within **Attachment B**.

Ballots must be received by the Returning Officer no later than 5:00pm Tuesday, 3 November 2026.

The four (4) candidates have written to the Council seeking the Council's support for their election to the position of President of the LGA.

A copy of the correspondence that has been received, is contained within **Attachment C**.

## RECOMMENDATION

*That the Council determines its order of preference for the four (4) candidates nominated for the position of President of the Local Government Association of South Australia, with the number 1 denoting its first preference and consecutive ascending numbers denoting its remaining preferences, as follows:*

1. \_\_\_\_\_
2. \_\_\_\_\_
3. \_\_\_\_\_
4. \_\_\_\_\_

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## **2026 LGA Elections**

### **LGA President – Candidate Information**

1. Mayor Simone Bailey – Mid Murray Council
2. Mayor Moira Jenkins – City of Victor Harbor
3. Mayor Dean Johnson – District Council of Kimba
4. Mayor Leon Stephens – Port Pirie Regional Council



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## LGA President Candidate Information Sheet 2026

(word limit is strictly 1,000 words)

|                                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Name</b>                                          | Mayor Simone Bailey                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| <b>Council</b>                                       | Mid Murray Council                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| <b>Local Government Experience &amp; Knowledge</b>   | <p>My local government experience spans both administration and elected leadership, giving me an understanding of local government from both sides of the Council table. I commenced with Mid Murray Council as Council Accountant in 2016 before being elected as an Elected Member in 2018, serving as Deputy Mayor from 2020 and Mayor since 2022. I am also currently Vice President of the Murraylands and Riverland Local Government Association. My time as Mayor has included leading through significant challenges, including the 2022–23 River Murray flood, ongoing drought in my region, financial sustainability pressures and the increasing demands placed on regional councils with large infrastructure networks and relatively small populations. These experiences have reinforced for me the importance of strong governance, sound financial management, collaboration and effective advocacy. I have developed a strong working knowledge of local government legislation, governance and financial management, while building constructive relationships across local, State and Federal government. I understand that SA's 68 councils are incredibly diverse and that effective LGA leadership must represent the whole sector; metropolitan, regional, large and small.</p>                                                                       |
| <b>Local Government Policy Views &amp; Interests</b> | <p>I am passionate about the future sustainability of local government and ensuring councils have the capacity to deliver the services and infrastructure their communities need. I believe the LGA must continue to challenge cost shifting and advocate when responsibilities, regulatory requirements or community expectations placed on councils are not accompanied by adequate resources. Strong advocacy requires strong relationships. I want the LGA to be a respected, constructive and influential partner of State and Federal governments; prepared to work collaboratively wherever possible, but equally prepared to advocate firmly when the interests of councils and their communities require it. I believe the LGA itself must demonstrate the same financial discipline and accountability expected of its member councils. Membership must provide genuine value, with resources focused on the areas where collective action can achieve outcomes individual councils cannot achieve alone. Most importantly, I believe the LGA's strength comes from its diversity. Equity does not mean treating every council identically. It means understanding different circumstances, listening to different perspectives and ensuring the collective voice of local government represents councils and communities across the whole of South Australia.</p> |



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**Other Information**

I hold a Bachelor of Commerce and bring a strong financial, governance and leadership background to the role. My broader experience includes more than 20 years working across local and State government and the community sector, including serving as Executive Officer of Mid Murray Homes for the Aged and as a member of the Country Arts SA Board, where I also chair the Governance and Finance Committee. My leadership experience has taught me that leadership is about listening, building relationships, understanding different perspectives and finding common ground. It is also about being prepared to ask difficult questions and challenge established systems when change is needed. I have seen what can be achieved when councils work together and speak with a strong collective voice. I have also seen the pressures confronting our sector; financial sustainability, ageing infrastructure, natural disasters, increasing legislative and regulatory responsibilities and growing community expectations. I am nominating for LGA President because I believe I can use my experience, relationships and understanding of the sector to help strengthen that collective voice. If elected, I would bring energy, openness and a strong work ethic to the role. I would seek to listen to and engage with councils across SA, build constructive relationships across all levels of government and focus the LGA's advocacy on practical outcomes that make a genuine difference to councils and the communities we serve. I am prepared to ask questions, listen to the answers and advocate respectfully but persistently for change where change is needed.

**This form must accompany the Nomination Form.**

**[lgasa@lga.sa.gov.au](mailto:lgasa@lga.sa.gov.au)**

**Close of nominations is 5:00pm Tuesday 1 September 2026**

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## LGA President Candidate Information Sheet 2026

(word limit is strictly 1,000 words)

|                                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Name</b>                                          | Dr Moira Jenkins                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| <b>Council</b>                                       | City of Victor Harbor                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| <b>Local Government Experience &amp; Knowledge</b>   | <p>I have been actively involved in local government for the past 12 years, including the last eight years as Mayor of the City of Victor Harbor. Throughout that time, I have developed a strong understanding of the challenges, opportunities and responsibilities facing councils across South Australia, as well as the critical role the Local Government Association (LGA) plays in supporting and representing the sector.</p> <p>I currently serve as President of the Southern &amp; Hills Local Government Association, am a member of the South Australian Regional Organisation of Councils (SAROC), a Director on the LGA Board. I am a Director on the LGA Procurement Board, and a member of the LGA Nominations Committee and Research and Development Committee. These roles have provided valuable insight into governance, advocacy, strategic planning, procurement, intergovernmental relations and the diverse needs of councils across metropolitan, regional, rural and remote South Australia.</p> <p>Having recently provided evidence to a Parliamentary Inquiry into local government funding and financial sustainability, I have firsthand knowledge of the challenges councils face when relying heavily on rates, tied grants and borrowings to meet growing community needs. Continued advocacy for fairer and more sustainable funding models is an important responsibility of the LGA President.</p> <p>Drawing on my professional background in psychology, behavioural management and conflict resolution, I was invited to join the LGA's Early Intervention Behavioural Management Committee. This committee has been developing practical early intervention processes to help councils manage behavioural complaints constructively, through independent early intervention and reduce the likelihood of escalation.</p> |
| <b>Local Government Policy Views &amp; Interests</b> | <p>Local government is facing a period of significant change. Councils are being asked to do more than ever before while managing increasing community expectations, financial pressures, workforce challenges, infrastructure demands and complex relationships with other levels of government. During times such as these, our sector requires strong, practical and collaborative leadership.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |



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As a member-based association, I see opportunities to strengthen the engagement and communication of the LGA with members. One of my key priorities would be ensuring elected members have a clearer understanding of what the LGA is doing on their behalf, what it is advocating for, and how decisions are being made. As a member-funded organisation, the LGA exists to serve councils, and it is important that elected members feel informed, connected and genuinely listened to and represented.

I am also committed to strengthening the flow of information between the LGA, SAROC and the GAROC, ensuring that discussions occurring at both regional and metropolitan levels are effectively communicated back to their constituent councils and elected members. The knowledge, expertise and experience that exist across our sector are among our greatest strengths, and I believe we can do much more to share and harness those strengths for the benefit of all councils.

Transparency, accountability and communication are not simply governance principles. They are fundamental to building confidence, trust and engagement throughout the local government sector.

Financial sustainability is one of the greatest challenges facing local government, particularly for regional and growth councils. Councils are often required to deliver infrastructure ahead of population growth, without a sufficient rate base to fund it. The LGA must continue advocating for Federal Financial Assistance Grants to be restored to at least 1% of Commonwealth taxation revenue to reduce overreliance on rates and borrowings and ensure councils can meet future infrastructure and service demands.

The President must be able to understand these issues and bring people together, listen to differing perspectives, find common ground and advocate effectively on behalf of all councils.

A unique aspect of my experience is my understanding of both regional and metropolitan issues. While Victor Harbor is a major regional center, we are also a regional council with our economy shaped by tourism, agriculture and population growth. We also experience many of the challenges facing regional South Australia, including workforce attraction, financial sustainability,

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infrastructure needs, transport challenges, housing and climate adaptation.

Climate resilience is one area of significant importance. Supporting councils to prepare for, adapt to and respond to these challenges will remain an important priority for local government in the years ahead.

I am a psychologist, trained negotiator and conflict resolution specialist with extensive experience in mediation, behavioural management, negotiation, and stakeholder engagement. These skills have been invaluable in my roles in local government, where effective leadership often requires navigating complex issues, balancing competing interests and bringing people together to achieve positive outcomes. I believe these capabilities would serve the LGA and its members well as we continue to address the opportunities and challenges facing our sector.

Above all, I believe the LGA must continue evolving as a responsive, member-focused organisation that delivers value, supports councils and speaks with a strong and united voice on behalf of the sector.

In conclusion, a strong and effective Local Government Association must be more than a representative body. It must be a responsive service organisation that understands the needs of its members and advocates forcefully on their behalf. Effective advocacy requires strong communication, constructive relationships and a willingness to engage in genuine negotiation.

Throughout my career as Mayor, President of the Southern & Hills Local Government Association and through my broader governance roles, I have worked extensively with state ministers, members of parliament, government agencies and key stakeholders to secure positive outcomes for my community and region. These experiences have reinforced my belief that successful advocacy is built on trust, respect, preparation and persistence. The LGA must continue to be a strong and respected voice at the state level, ensuring that local government is recognised as a genuine partner in addressing the challenges facing our communities.

By strengthening communication, improving member engagement and advocating with a united and informed voice,

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|                          |                                                                                                                                                                                                                                                       |
|--------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                          | <p>the LGA can deliver greater value to councils and better outcomes for the communities they serve.</p> <p>I would be honored to earn your support and look forward to engaging with elected members across South Australia in the months ahead.</p> |
| <b>Other Information</b> |                                                                                                                                                                                                                                                       |

**This form must accompany the Nomination Form.**

**[lgasa@lga.sa.gov.au](mailto:lgasa@lga.sa.gov.au)**

**Close of nominations is 5:00pm Tuesday 1 September 2026**



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## LGA President Candidate Information Sheet 2026

(word limit is strictly 1,000 words)

|                                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Name</b>                                          | DEAN JOHNSON                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| <b>Council</b>                                       | DISTRICT COUNCIL OF KIMBA                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| <b>Local Government Experience &amp; Knowledge</b>   | <ul style="list-style-type: none"> <li>• 23 years Local Government experience as an elected member</li> <li>• 12 years as Mayor of District Council of Kimba</li> <li>• President Eyre Peninsula Local Government Association</li> <li>• Local Government Association Board Director</li> <li>• Past President LGA SA</li> <li>• SAROC Board member</li> <li>• Director of Australian Local Government Association</li> <li>• Various conference presentations and speaking engagements</li> <li>• Completed Australian Institute of Company Directors course</li> <li>• IAP2 training</li> </ul> |
| <b>Local Government Policy Views &amp; Interests</b> | <ul style="list-style-type: none"> <li>• Governance and Process</li> <li>• Experienced and effective media and communications leader</li> <li>• Audit and Risk</li> <li>• Institute of Public Works Engineering Australasia – Infrastructure Asset Management Planning for Elected Members course.</li> <li>• Chair Northern Eyre Peninsula Health Alliance</li> <li>• Successful history of Negotiation and Strategy to other levels of Government</li> </ul>                                                                                                                                    |
| <b>Other Information</b>                             | <ul style="list-style-type: none"> <li>• Diploma Retail Management and Director of my own SME</li> <li>• Various Financial Management courses</li> <li>• Various leadership courses</li> <li>• Extensive Networks at both State and Federal levels</li> </ul>                                                                                                                                                                                                                                                                                                                                     |

**This form must accompany the Nomination Form.**

**lgasa@lga.sa.gov.au**



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## LGA President Candidate Information Sheet 2026

(word limit is strictly 1,000 words)

|                                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Name</b>                                          | MAYOR LEON STEPHENS                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| <b>Council</b>                                       | PORT PIRIE REGIONAL COUNCIL                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| <b>Local Government Experience &amp; Knowledge</b>   | <ul style="list-style-type: none"> <li>• Mayor, Port Pirie Regional Council (8 years)</li> <li>• Deputy Mayor and Elected Member (16 years total service)</li> <li>• Chair, SAROC</li> <li>• Active involvement with the Northern and Yorke Regional Local Government Association</li> <li>• Chairperson Spencer Gulf Cities (8 years)</li> <li>• Found of an intergovernmental panel bringing together Spencer Gulf Cities, State Government Ministers and key agencies through quarterly meetings.</li> <li>• Two-term member of the LGA Board</li> <li>• Committee involvement with CWMS, LGTAP and SABFAC</li> </ul> |
| <b>Local Government Policy Views &amp; Interests</b> | <ul style="list-style-type: none"> <li>• Deep understanding of the issues facing councils across metropolitan and regional South Australia.</li> <li>• Commitment to ensure every council has a strong voice, strengthen engagement between the LGA and its members, and deliver practical outcomes that benefit our communities.</li> <li>• Fostering stronger connections between the LGA Board and member councils, ensuring local government voices are heard, respected and represented.</li> </ul>                                                                                                                 |
| <b>Other Information</b>                             | <ul style="list-style-type: none"> <li>• Provides proven leadership with a strong advocacy focus.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |

**This form must accompany the Nomination Form.**

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**Close of nominations is 5:00pm Tuesday 1 September 2026**



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Return Ballot Paper to [lgasa@lga.sa.gov.au](mailto:lgasa@lga.sa.gov.au)  
Close of voting is 5:00pm Tuesday 3 November 2026

## BALLOT PAPER – LGA President (2026-2028)

Pursuant to clause 29.5.4 of the LGA Constitution, *the chief executive officer of the Member or in the chief executive officer's absence, the person acting in that position, shall sign a copy of the minutes or an extract of the minutes of the meeting at which the resolution is passed (in a manner consistent with section 91(11) of the Local Government Act 1999) and send a copy of the signed minutes, which shall be deemed to be the ballot of the Member, to the [LGA] Chief Executive.*

Pursuant to clause 29.5.3 of the LGA Constitution, *each Member shall determine by resolution the candidate it wishes elected by passing a resolution which places the number 1 next to the name of the candidate for whom it votes as its first preference, and consecutive numbers next to the names of all of the remaining candidates, so as to indicate the order of preference for all candidates.*

**All four candidates must be assigned a number in the resolution for the ballot to be valid.**

|                                          |                                                                                                                  |
|------------------------------------------|------------------------------------------------------------------------------------------------------------------|
| <b>Name of Council Submitting Ballot</b> |                                                                                                                  |
| <b>Extract of minutes</b>                | <i>(insert meeting date and resolution number)</i><br><i>(insert extract of minutes with council resolution)</i> |
| <b>CEO signature</b>                     |                                                                                                                  |
| <b>CEO name</b>                          |                                                                                                                  |
| <b>Date signed</b>                       |                                                                                                                  |
| <b>Preference</b>                        | <b>Candidate Names</b>                                                                                           |
| <b>#1</b>                                |                                                                                                                  |
| <b>#2</b>                                |                                                                                                                  |
| <b>#3</b>                                |                                                                                                                  |
| <b>#4</b>                                |                                                                                                                  |



## From the office of the Mayor

1 September 2026

### A FRESH PERSPECTIVE FOR THE LGA

Dear Colleagues,

I have nominated for President of the Local Government Association of South Australia because I believe our sector needs a strong, practical and genuine representative voice.

I am approaching this role differently. I have never been a member of the LGA Board. I see that as a strength.

After 10 years in local Government, two as Council's accountant, four as elected member and the last four as Mayor of Mid Murray, I have become increasingly convinced that our sector needs a stronger voice, fresh thinking and determined advocacy.

While, all of our individual circumstances may be different, whether we represent a metropolitan, regional, large, small, growing or remote Council, I believe we share a common challenge: local government needs to be better understood, better valued and better heard.

There is considerable discussion across our sector about the LGA; its cost, its priorities, its governance, the value councils receive from membership and whether it is delivering what members need.

If we believe change is needed, then I think it is reasonable to ask whether that change is best delivered by those who have already been part of the existing leadership structure, or whether there is value in bringing fresh eyes, fresh questions and a different perspective to the table.

My experience has taught me not to accept "that's how we've always done it" as an answer.

As Mayor of Mid Murray, I have led through flood, drought, serious financial sustainability challenges and significant infrastructure and service pressures. I understand the realities facing councils trying to deliver more with limited resources. I am proud to have been part of turning my councils financial situation around, we currently have no debt, we were one of the lowest rate rises this financial year (2.9%) and have had 2 years of surpluses after nearly 10 years of deficits.

I have also built strong and constructive relationships across State and Federal Government. I believe the LGA President needs to be able to walk into the offices of Ministers, MPs and decision-makers from across the political spectrum, make the case for local government and be taken seriously.

I want an LGA that is in the room when important decisions affecting councils are being made, and an LGA that is prepared to speak loudly when our sector needs to be heard.

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All correspondence to PO Box 28, Mannum SA 5238 ABN 88 313 305 455  
Email [postbox@mid-murray.sa.gov.au](mailto:postbox@mid-murray.sa.gov.au) Web [www.mid-murray.sa.gov.au](http://www.mid-murray.sa.gov.au)

**Mannum – Principal Office**  
49 Adelaide Road, Mannum, SA  
Telephone: (08) 8569 0100

**Cambrai Office**  
Main Street, Cambrai, SA  
Telephone: (08) 8569 0100

**Morgan & Districts Community Hub**  
Cnr Fourth & Eighth Street, Morgan, SA  
Telephone: (08) 8569 0100

If elected, my priorities would be simple:

- Value for members - every dollar councils contribute to the LGA should have a purpose, Mid Murray's membership fees have risen by 27% in my 4 year term and I think this is too high.
- Stronger advocacy - particularly on financial sustainability, cost shifting and infrastructure funding.
- Less duplication and bureaucracy where it does not add value.
- Better connection with councils - metropolitan, regional, large and small.
- Transparency and accountability in how our Association operates.
- A strong, independent voice for all 68 South Australian councils.

I have been open that I will not seek another term as Mayor of Mid Murray, and that decision has not changed. In fact, I see that as a strength in putting myself forward for this role. I'm not seeking the presidency to secure another Mayoral term or because I need another title. I am putting my hand up because my experience in local government has convinced me that our sector needs strong leadership, stronger advocacy and fresh thinking and I genuinely believe I have something valuable to contribute.

If successful in becoming president, I will consider nominating as a councillor in my new Council area. This would allow me to remain an elected member while having the capacity to give the presidency the time, energy and commitment it deserves. I appreciate this may be a different pathway from what we have traditionally seen, but I do not believe different is something we should be afraid of. Sometimes different is exactly what is needed to create positive change.

I am not nominating because I believe the LGA is broken. I am nominating because I believe it can be better.

Sometimes organisations benefit from someone prepared to look at things differently, ask the uncomfortable questions and challenge established thinking. That is what I would bring to the Presidency.

Over the coming weeks, I hope to speak with as many of you as possible. I want to hear what is working, what isn't, and most importantly, what you want from your LGA and it's next President. My number is below, please feel free to reach out for a chat.

When the time comes for your council to cast a vote, I would be incredibly grateful if you would consider giving me the opportunity to be that voice. I'm ready to work hard, listen, advocate and do things a little differently. I hope I can earn your support.

Warm regards,



Simone Bailey  
**Mayor, Mid Murray Council**  
**Candidate for President - Local Government Association of South Australia**  
Ph 0438 858 439

## Office of the Mayor



31 August 2026

Dear Colleagues,

**Subject: Nomination for President of the Local Government Association of South Australia**

Prior to making the decision to stand for President, I asked the following question to elected members across the State: Do you think you receive value for money from the LGA? The overwhelming response I have received is No. Because of this response, and after considerable thought and reflection, I have decided to nominate for the position of President of the Local Government Association of South Australia. I want to change this.

I have been in local government for nearly 12 years now, and a Mayor of Victor Harbor for nearly 8 years. I am a member of SAROC, President of the Southern and Hills and Kangaroo Island LGA and a director on the LGA Board. I am on a number of LGA boards and committees and am very familiar with the challenges and the great opportunities that the SA LGA offers. I am not in local government as a political career move, but here because I passionately believe in the sector.

I believe there are two main policy positions that make me stand out from the other candidates. ESCOSA has highlighted the difficult financial situation that many councils are in, and this should matter to all of us. We don't want to be forced into amalgamations or even forced into rate capping, which has happened interstate, and certainly discussed here. I believe there are two ways we can be more efficient as a sector. I believe the LGA should lead the way in dramatically improving the financial situation of all councils by providing greater shared services, central enterprise bargaining. This will save individual councils money, assist the sector broadly and show the State government that we are serious about local government efficiencies and creating value for our members.

**1. Shared Services:**

There are 68 councils in SA. All of them have similar governance needs such as risk services, HR services, governance officers, IT, Risk management, freedom of information officers and more... We need to ask what genuinely needs to be replicated in each council 68 times?

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Much of the machinery sitting behind our councils is remarkably similar. Where it makes sense, councils should be able to share these services with neighboring councils in a regional structure, or the through the LGA providing a centralised service. I believe the LGA can provide a centralised HR service for those councils that want it, a risk management service, legal advice and more. This would especially benefit rural councils and smaller councils who struggle with attracting skilled staff for these services, and metropolitan councils where similar services are duplicated in each council.

Because every time we stop duplicating something, there is an opportunity to put that money somewhere else in our community that adds value.

## **2. Sector wide enterprise bargaining is another example.**

Across SA each CEO independently negotiates enterprise agreements with staff every few years. That is 68 councils, and 68 separate agreements, one for indoor and one outdoor staff (as they are two separate unions.) This means that across the sector there are around 136 separate enterprise agreements negotiated every three years. This is not the smartest or most cost efficient way for our sector to operate. Because of this fragmented approach all 68 councils have different rates of pay and conditions for employees who basically do the same or similar work. This contributes to councils competing against each other for the same employees. At the moment, one council can increase salaries to attract staff, only for employees from a neighbouring council to leave for better pay. This creates a cycle of councils competing against each other for the same workforce. Sector-wide enterprise bargaining would help level the playing field, retain skilled staff, and create greater workforce stability across local government.

If we don't shape sector wide reform ourselves, eventually someone will do it for us.

Our best response to rate capping is not simply to say no to rate capping.

Our best response to forced amalgamation is not simply to say no to amalgamation.

Our best response to ESCOSA is not simply to say we need more money.

Our strongest response is to demonstrate that local government is capable of reforming itself. That we can control costs. That we can collaborate. We can remove unnecessary duplication, and we can share expertise.

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We need to show the Government that we can make public money go further while protecting the local representation and the local decision making that our communities value. That gives us credibility to the state government. For me, that is what a strong LGA should look like.

**In two years time, when I ask the question, what value does the LGA provide to my council?**

The answer should be clear:

- It saves us money.
- It provides expertise and skills we could not afford ourselves.
- It helps solve problems.
- It supports workforce development.
- It creates opportunities for collaboration.
- It makes our council stronger.
- It supports our elected members when times are tough.

Advocacy will always remain an important part of the LGA's role. However, the next chapter must be about more than advocacy. It must be about leadership, ongoing reform and helping the sector to be strong.

I am nominating for president because I believe the LGA can lead that change. Not an LGA that simply defends the status quo, and does what it has done in the past (but louder), but an LGA that helps local government reform itself, addresses the needs of its members, and goes to government from a position of confidence and credibility. This is the LGA that I want us to become and the LGA that I would be proud to lead. With our new CEO, who I have worked well with over the last 8 years, I believe we are up to this challenge. and the time is right.

***Regional and Remote Councils***

Regional and rural councils face unique challenges, including smaller rate bases, workforce shortages, infrastructure demands, and the increasing impacts of drought, fire and flood.

As President, I will work closely with SAROC, regional mayors, elected members and regional LGAs to ensure rural voices are heard and represented at the highest levels of government.

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The reforms outlined above will be particularly valuable for regional council, many who are struggling with sustainability through no fault of their own, by improving access to expertise and skills, services that are shared or centralised therefore reducing costs and strengthening capability.

### ***The skills and experience needed for the role***

This election of the LGA President is unique as it provides an opportunity to appoint a leader with the advocacy, communication and negotiation skills needed to strengthen the voice of local government across South Australia. I believe I will bring a unique combination of experience and qualifications to the role. My professional background as a psychologist, my postgraduate qualifications in dispute resolution, and negotiation, have provided me with the skills to build relationships, navigate complex issues, facilitate constructive dialogue and advocate effectively on behalf of diverse stakeholders.

I have already been part of the LGA's development of an early intervention system for behavioral complaints and I look forward to this being rolled out soon. At a time when the LGA must reform what it does, strengthen its influence and negotiate with state and federal governments, my training and background is important if we are to effect change as a sector rise to our challenges, and take advantage of the opportunities we have.

### **Listening directly to councils**

One of my commitments as President is to hold regular online forums with councils at their briefing sessions via Microsoft Teams or Zoom, providing all elected members (not just mayors) with a direct opportunity to raise concerns, share ideas and discuss emerging issues. I believe the LGA is strongest when it listens, engages and advocates based on the experiences of councils across the state. We have started some improvement in this, but I know we can do better. As a member organization, this is an opportunity for us to strengthen our approach and achieve better outcomes for our member .

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**Continuing the conversation**

I am arranging meetings with councils across the state over the coming weeks and would welcome the opportunity to speak with you and your elected members directly. In the meantime, please feel free to contact me on 0412 733 453.

Yours sincerely,

A handwritten signature in black ink, appearing to read "Moira Jenkins".

Dr. Moira Jenkins

**Mayor, City of Victor Harbor**  
**Nominee for President of the LGA**

cc: Chief Executive Officer

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**Mayor Dean Johnson**

**A Strong Voice. Proven Leadership. Ready to Deliver.**

**Seeking Your Support for President of the Local Government  
Association of South Australia**

It was one of the greatest honours of my local government career to serve as President of the Local Government Association of South Australia.

After 23 years in local government, including the past 12 years as Mayor of the District Council of Kimba, I remain just as passionate about this sector today as the day I first became involved.

The past two years, serving as Immediate Past President, have reinforced for me just how important strong leadership, trust and advocacy are to the future of local government.

They've also strengthened my resolve.

I'm standing again because I know I can make a difference from day one.

I understand the role. I understand the challenges. I understand the opportunities. This is not a time for learning on the job. It is a time for experienced leadership, clear advocacy and decisive action.

The relationships I've built across local government, State Government and Canberra remain strong and current. Those connections matter because advocacy is built on trust, credibility and respect, and they allow us to begin conversations from a position of influence rather than starting from scratch.

Over the past four years I've had the privilege of representing metropolitan and regional councils alike. While every council is unique, each one deserves a strong voice, fair representation and a President who understands that the success of one part of our sector strengthens us all.

My integrity remains unchanged.

My passion for local government is stronger than ever.

Most importantly, my determination to deliver real outcomes for councils and our communities has never been greater.

I'm not seeking this role because of what I've achieved before.

I'm seeking it because of what I know we can achieve together in the future.

**Governance. Accountability. Transparency. Action. Trust.**

Those five words should define our sector.

Within local government, many of us strive to live those values every day. Yet outside our sector, our credibility has been challenged. Fairly or unfairly, public confidence has been tested.

I want to help restore it.

That begins with leadership.



I will pursue stronger conflict of interest provisions across the LGA, SAROC and GAROC Boards so they more closely reflect the obligations expected of every elected member in South Australia. The highest representative bodies in our sector should meet the highest governance standards. That should be our benchmark.

### **Communication must improve**

Every elected member deserves to know what is happening across our sector. I will communicate directly with elected members on important issues, emerging challenges and advocacy priorities. You'll know what we're doing, why we're doing it and where we're heading.

You'll never be left wondering.

### **Our advocacy must become stronger**

Local government has an extraordinary story to tell, but we also need to be prepared to challenge respectfully, negotiate firmly and demand better outcomes when our communities deserve them.

I've done it before.

Together we secured the Office of Regional Housing.

We delivered the statewide jetties campaign which led to the State Government's Jetties Renewal Program.

We successfully changed the conversation around council rates through evidence-based advocacy.

Those weren't accidents. They were the result of persistence, relationships, credibility and a willingness to lead.

We must continue partnering with State and Federal Government, but partnership should never mean silence. Where necessary, we must advocate harder, challenge decisions and ensure local government has a respected voice at every table where decisions affecting our communities are made.

### **Financial sustainability remains our sector's number one priority**

I'll continue championing evidence-based advocacy supported by quality research and credible data. Governments respond to facts, and we must continue building the strongest possible case for our sector.

I'll also continue working with the Local Government Finance Authority to improve outcomes for councils most in need while avoiding unnecessary costs for those already performing well. Good policy can achieve both.

### **Leadership also requires courage**

As an LGA Board member, I strongly supported pursuing legal action regarding the Remuneration Tribunal's CEO remuneration determination. It wasn't the easy option, but it was



the right one. The successful court outcome demonstrated that when our sector stands together and acts decisively, we can achieve meaningful results.

I'll continue making the difficult decisions when they're in the best interests of local government.

I've heard suggestions that the LGA Secretariat lacks local government experience.

I simply don't accept that.

We have capable people throughout our organisation. With our new CEO, Victoria, we have an opportunity to strengthen relationships, sharpen our focus and deliver even better outcomes. My role will be to support, challenge and work alongside our team to achieve exactly that.

### **Relationships matter**

The trust we've built with Ministers, agencies and colleagues is valuable, and I'll use every one of those relationships to benefit South Australian councils.

At the national level, I'm already established around the ALGA Board table and have strong working relationships with Ministers Kristy McBain and Catherine King. Those doors are open, and I intend to use them to advocate strongly for South Australia.

Last month I spent several days at Parliament House in Canberra meeting with both sides of politics, advocating not just for my region but all South Australian councils, including local government financial sustainability, proposed changes to Disaster Recovery Funding Arrangements, and improving healthcare, childcare and mobile connectivity in our regions.

### **Council visits are back**

One commitment I'm particularly passionate about is reconnecting with councils.

During my previous term I visited 52 councils. This time I'm aiming for all 68.

How can I represent you if I don't hear from you? How can I advocate for your community if I haven't seen your challenges firsthand?

I want to hear your concerns, see your successes, and understand your priorities.

And when I leave, I want you to know you've been heard.

### **I'll be available**

Every elected member will have my direct contact details. Phone or email — I will be accessible.

I won't have every answer, and I won't be able to solve every problem, but I will always listen, respond and do everything I can to help.

I'm deeply passionate about local government.

I believe our sector deserves better than the unfair criticism it too often receives.

When local government is treated unfairly, I'll call it out.



When our achievements deserve recognition, I'll promote them.

When our communities need someone in their corner, I'll fight for them.

I will be visible.

I will be accessible.

I will be courageous.

And every single day, I will fight for local government with everything I have.

I want our credibility back.

I want our influence restored.

I want every council — regional and metropolitan — to know they have a President who will listen, who will lead, and who will deliver.

I am ready from day one.

I'd be honoured to have your support.

Together, let's get to work, we have much to do!

**VOTE 1, Mayor Dean Johnson**

**0427 619 815**

**Dean.Johnson@kimba.sa.gov.au**

July 2026



## **Mayor Leon Stephens for LGA President: Experienced Leadership, Strong Advocacy, United Representation**

Dear Colleagues,

I am seeking your support for the position of President of the Local Government Association of South Australia.

With 16 years of local government experience, including eight years as Mayor of the Port Pirie Regional Council and service on the LGA Board, I offer proven leadership, strong advocacy and a deep understanding of the issues facing councils across metropolitan and regional South Australia. My commitment is to ensure every council has a strong voice, strengthen engagement between the LGA and its members, and deliver practical outcomes that benefit our communities.

### **Experience and Leadership**

- Mayor, Port Pirie Regional Council (8 years)
- Deputy Mayor and Elected Member (16 years total service)
- Chair, SAROC
- Active involvement with the Northern and Yorke Regional Local Government Association
- Chairperson, Spencer Gulf Cities (8 years)
- Founder of an intergovernmental panel bringing together Spencer Gulf Cities, State Government Ministers, and key agencies through quarterly meetings
- Two-term member of the LGA Board
- Committee involvement with CWMS, LGTAP and SABFAC

### **My Vision**

I firmly believe the LGA has the foundation of a strong, member-driven organisation. My vision is to build on that foundation by strengthening communication, improving engagement with member councils, and ensuring that council priorities are effectively represented and advocated.

With the appointment of a new Chief Executive Officer, there is a unique opportunity to refine and strengthen the organisation's focus on serving its members. My intention is not change for the sake of change, but practical improvements that deliver better outcomes for councils and communities across South Australia.

### **A Stronger Connection with Members**

One of my key priorities is to build a better-communicated Board, creating structured opportunities for councils to raise emerging issues through GAROC and SAROC, ensuring the Board remains fully informed and responsive to member concerns.

I am committed to fostering stronger connections between the LGA Board and member councils, ensuring local government voices are heard, respected and represented. I welcome the opportunity to meet directly with your council to discuss my vision, hear your priorities and answer your questions.

### **Stronger Intergovernmental Partnerships and Advocacy**

Recognising and supporting the different but complementary roles that Councils and State and Federal Governments play in servicing and supporting the economic, social and environmental development of our individual communities is a fundamental role of the LGA, I am keen to work with member Councils to ensure that we have a proactive and high profile intergovernmental agenda that strengthens our representation and advocacy role of our communities. In addition, advocacy to the Parliament when legislation is introduced impacting on Councils and communities is an important role and must be informed through consultation with Councils regarding impacts on them and their communities and formulating amendments that will create effective outcomes.

Local Government's image and contribution to servicing local communities and advocating for them is critical and raising its profile as a sphere of government is one of my key priorities.

As voting approaches, I respectfully ask for your council's endorsement and support for my candidacy as President of the Local Government Association of South Australia. With your backing, I will work tirelessly to strengthen our collective voice, advocate effectively on behalf of all councils and ensure the LGA remains responsive, united and member focused.

Yours sincerely,



**Leon Stephens**  
**Mayor, Port Pirie Regional Council**  
Email: [mayor@pirie.sa.gov.au](mailto:mayor@pirie.sa.gov.au)  
Phone: 0417 080 961

### 13.4 ELECTION OF MEMBERS OF THE LOCAL GOVERNMENT ASSOCIATION OF SOUTH AUSTRALIA GREATER ADELAIDE REGION ORGANISATION OF COUNCIL (GAROC)

**REPORT AUTHOR:** Governance Officer  
**APPROVED BY:** General Manager, Governance & Civic Affairs  
**ATTACHMENTS:** A - B

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#### PURPOSE OF THE REPORT

The purpose of the report is to advise the Council of the postal ballot that is now required to be undertaken in order to determine the membership of the Local Government Association of South Australia Greater Adelaide Region Organisation of Councils (the GAROC).

#### BACKGROUND

The Chief Executive Officer of the Local Government Association of South Australia (LGA) has provided official voting instructions and ballot material to all Member Councils within the Group D Regional Grouping (Adelaide Hills Council, City of Burnside, Campbelltown City Council, City of Norwood Payneham & St Peters, City of Prospect, City of Unley, Town of Walkerville) for the appointment of Members to the GAROC.

While the Local Government elections have been deferred to April 2027, the LGA is proceeding with its internal Committee elections to ensure the GAROC Committee can begin its two-year term following the LGA Annual General Meeting on 4 December 2026.

#### STRATEGIC DIRECTIONS

Not Applicable.

#### FINANCIAL AND BUDGET IMPLICATIONS

Not Applicable.

#### DISCUSSION

GAROC is a Committee of the LGA and is responsible to the Board of Directors for the discharge of various functions.

GAROC performs the following role for the GAROC Region:

- regional advocacy;
- policy initiation and review;
- leadership;
- engagement; and
- capacity building.

At the close of nominations for the two (2) Group D positions on GAROC, the LGA had received nominations from the following three (3) eligible candidates, listed in alphabetical order by surname:

- Mayor Michael Hewitson (City of Unley)
- Councillor Anna Leombruno (Campbelltown City Council)
- Mayor Anne Monceaux (City of Burnside)

The GAROC Group D Candidate Information Sheet is contained within **Attachment A**.

In accordance with Clause 4.4.5 of the *GAROC Terms of Reference*, an election now needs to be conducted to determine the two (2) successful candidates to be appointed to GAROC Group D Regional Grouping. The two (2) candidates with the highest number of votes will be appointed.

The term of the successful candidates will commence at the conclusion of the LGA's 2026 Annual General Meeting (scheduled for Friday, 4 December 2026) and will conclude at the 2028 LGA Annual General Meeting.

Each Group D Regional Grouping Member Council must determine by resolution which two (2) candidates who it wishes to elect. Unlike the election for LGA President, an order of preference between the two (2) chosen candidates is not required.

The Council's Chief Executive Officer must then sign a copy of the minutes or an extract of the minutes of the meeting at which the resolution is made.

A copy of the signed minutes, which shall be deemed to be the Council's ballot, must be sent to the LGA Returning Officer, either by email or by post.

A copy of the Ballot Paper form, which sets out this process, is contained within **Attachment B**

The Returning Officer must receive ballots no later than 5:00pm Tuesday, 3 November 2026.

The Council has received correspondence from the Office of Mayor Anne Monceaux (City of Burnside), dated 10 September 2026, seeking the Council's support for her re-election to GAROC.

A copy of Mayor Monceaux's nomination form which was attached to the email is included in Attachment A.

#### **RECOMMENDATION**

*The Council determines the following two (2) candidates for appointment to the GAROC "Group D" Regional Grouping:*

1. \_\_\_\_\_
2. \_\_\_\_\_

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## **2026 LGA Elections**

### **GAROC Group D – Candidate Information**

1. Mayor Michael Hewitson – City of Unley
2. Councillor Anna Leombruno – Campbelltown City Council
3. Mayor Anne Monceaux – City of Burnside



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## Greater Adelaide Regional Organisation of Councils (GAROC) Candidate Information Sheet 2026

(word limit is strictly 1,000 words)

|                                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Name</b>                                          | Michael Hewitson                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| <b>Council</b>                                       | City of Unley                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| <b>Local Government Experience &amp; Knowledge</b>   | <ul style="list-style-type: none"> <li>• Michael has 20 years continuous service in Local Government, currently serving his second term as Mayor (8 years), having previously served the community as a Councillor for 12 years.</li> <li>• Proven track record in strengthening governance outcomes within the City of Unley, driving greater accountability, transparency and strategic decision-making.</li> <li>• Two terms as Chair of Eastern Region Alliance.</li> <li>• One term on GAROC.</li> <li>• Governance: National Chair of the ACARA Audit and Risk Committee and Board Member, providing oversight of curriculum development and governance frameworks that influence education policy and outcomes for every Australian student across Commonwealth, State and Local Government sectors.</li> <li>• Founding Principal of Trinity College, leading the establishment and growth of one of Australia's largest independent schools, serving more than 4,000 students, and overseeing the development of Starplex, a major recreation and community facility, employing approximately 540 staff across both organisations.</li> <li>• CEO and Director, Salisbury Education Centre, providing strategic leadership, governance oversight and organisational direction to support educational excellence, sustainability and community engagement.</li> <li>• Instrumental in the establishment of nine schools, and the successful leadership and recovery of two additional schools following organisational collapse.</li> </ul> |
| <b>Local Government Policy Views &amp; Interests</b> | <ul style="list-style-type: none"> <li>• Better Governance within and by Local Government.</li> <li>• Building strong cohesive communities.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |



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|--------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                          | <ul style="list-style-type: none"> <li>• Building safer communities with a high percentage of active transport including walking and cycling.</li> <li>• Strong sense of environmental stewardship including tree canopy retention and planting.</li> <li>• Sustainable waste management including weekly FOGO.</li> <li>• Sensible development to address housing.</li> <li>• Responsible fiscal management.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| <b>Other Information</b> | <ul style="list-style-type: none"> <li>• After spending his formative years in Malvern, Michael attended Adelaide University graduating as a microbiologist with honours and as a Pilot Officer with the RAAF.</li> <li>• He then pursued a career in education and taught maths and all sciences in both state and independent schools across South Australia. In 1975 Michael was appointed as the Director of the Salisbury Education Centre where he was involved in teacher training and development and the wider community, including the establishment of Radio Station 5PBA. Over the following years Michael was instrumental in the founding of nine schools, re-establishing two bankrupt schools, and was a board member of Rostrevor College from 2014-17.</li> <li>• One of his career highlights was the appointment as the foundation Principal and CEO of Trinity College Gawler from 1984 until 2002.</li> <li>• In 1998 Michael was recognised as a Fellow of the Australian College of Education and, in January 2013, was made a Member of the Order of Australia.</li> <li>• Michael served as a Member of the Australian Board of Education and was responsible for the Australian curriculum and testing of all Australian children from Kindergarten to Year 12.</li> </ul> |

**This form must accompany the Nomination Form.**

**[lgasa@lga.sa.gov.au](mailto:lgasa@lga.sa.gov.au)**

**Close of nominations is 5:00pm Tuesday 1 September 2026**



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## Greater Adelaide Regional Organisation of Councils (GAROC) Candidate Information Sheet 2026

(word limit is strictly 1,000 words)

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|----------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Name</b>                                        | <i>Cr Anna Leombruno</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| <b>Council</b>                                     | <i>Campbelltown City Council</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| <b>Local Government Experience &amp; Knowledge</b> | <ul style="list-style-type: none"> <li><i>• Since 2010 I have served as an elected member for the Campbelltown City Council and from 2023-2024, served as your eastern representative on GAROC.</i></li> <li><i>• In my 16 years I have achieved my Diploma in Local Government, and I have also built an extensive experience in planning and development, as a member of the Council Assessment Panel since 2014.</i></li> <li><i>• In 2023 I was elected to GAROC as the eastern representative, whilst working with and having full confidence and support of both my Mayor and of my Council.</i></li> <li><i>• I have over 20 years' experience in the Insurance industry, and I am also well versed in matters pertaining to Liability and Negligence.</i></li> <li><i>• I understand the importance of regional initiatives such as the Eastern Health Authority (EHA), waste management and circular economies and the benefits that go with our Councils supporting each other.</i></li> <li><i>• Besides bringing a balance between Mayors and Councillors, I will take my role on GAROC as an opportunity to be a strong advocate for our combined communities, to achieve a greater influence for local government in matters that are impacting us all.</i></li> <li><i>• * 2024 to present Deputy Mayor, Campbelltown City Council</i></li> <li><i>• * 2023 to 2024 GAROC, Committee Member (Eastern Representative)</i></li> <li><i>• * 2022 to present Chair, Ageing Well Advisory Committee</i></li> <li><i>• * 2022 to present President, Campbelltown Historical Society Inc.</i></li> <li><i>• * 2022 to 2023 Climate Solutions Advisory Committee</i></li> <li><i>• * 2021 to 2025 Chair, Service Clubs Advisory Committee</i></li> <li><i>• * 2018 to 2020 Deputy Mayor Campbelltown Council</i></li> </ul> |



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|------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                      | <ul style="list-style-type: none"> <li>• <i>* 2017 to present Member of Council Assessment Panel</i></li> <li>• <i>* 2014 to 2017 Member of Development Assessment Panel</i></li> <li>• <i>* 2015 to 2016 Campbelltown Child Friendly Committee</i></li> <li>• <i>* 2014 to 2016 CEO Panel Review Committee</i></li> <li>• <i>* 2014 to 2018 Sesquicentennial Advisory Committee</i></li> <li>• <i>* 2011 to present Community Rep, Charles Campbell College Governing Council</i></li> <li>• <i>* 2011 to 2013 (Chair 2013) St Francis of Assisi School Governing Council</i></li> <li>• <i>* 2010 to 2016 (Chair from 2014) Campbelltown Leisure Centre Redevelopment Committee</i></li> <li>• <i>* 2010 to 2014 Outlook Publication Committee</i></li> <li>• <i>* 2010 to 2014 Campbelltown Service Club Advisory Committee</i></li> <li>• <i>* 2010 to 2014 Strategic Planning and Policy Development Committee</i></li> <li>• <i>* 2010 to 2014 Sister City Committee</i></li> <li>• <i>* 2010 to present Councillor, Campbelltown City Council</i></li> </ul>                                                                                                                                                                                                                                                                 |
| <b>Local Government Policy Views &amp; Interests</b> | <ul style="list-style-type: none"> <li>• <i>Gone are the days where Councils are merely responsible for roads, rates, and rubbish.</i></li> <li>• <i>* In Local Government we have an important responsibility to our constituents to provide and maintain our many services such as waste management, roads, footpaths, libraries, assets, infrastructure, sports, and arts facilities and to also deliver various programs that assist and are of interest to both our young, elderly, disabled and vulnerable.</i></li> <li>• <i>* We should encourage Councils to work collaboratively together in sharing knowledge and resources with the intent to reducing our running costs and to benefit our communities which includes our many volunteers and local service and community groups.</i></li> <li>• <i>* In recent times Local Government has come under increased scrutiny regarding development, particularly with what has been viewed as the over development of urban infill and the impact it has had on the community. Most notably the loss of tree canopy and the increasing use of on-street parking.</i></li> <li>• <i>This all weighs heavily on Councils but some of these issues can be addressed by advocating to the State Government for certain changes to the current Development Plan.</i></li> </ul> |



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|--------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                          | <ul style="list-style-type: none"> <li>* <i>Environment issues and sustainability: recent world events have brought its fair share of challenges for everyone, both personally and professionally, and Councils were not immune to this either. We have seen the escalating costs to many of our goods and services. The increase in building materials has been particularly noticeable as Council's looks to balance the need to continue providing vital services to our residents along with maintaining our current assets and delivering on new initiatives. Considering these and other recent changes seen around the world, it is important that we are prepared and have policies in place to cope with the ongoing challenges faced around the world.</i></li> <li>* <i>It is vital that Local Government continues to build strong relationships with both the State and Federal Governments. Stronger relationships will lead to stronger voices and better outcomes.</i></li> </ul> <p><b><i>My commitment as a returning member of GAROC will be to continue working collaboratively with our stakeholders and to consider all issues raised so that our decisions are based on best case scenarios for ALL our Councils and our Community.</i></b></p> |
| <b>Other Information</b> | <ul style="list-style-type: none"> <li>* 2024 Women of Campbelltown Award - in recognition for services and achievement</li> <li>* 2017 Diploma Local Government Association (LGA50712EM)</li> <li>* 2011 ALGWA Inaugural Metropolitan Winner Grace Benny Award (recognising females in LG)</li> <li>* 2010 Certificate IV Community Services</li> <li>* 2009 Certificate III Community Services</li> <li>* 2008 Certificate IV Business (Frontline Management) BSB41004</li> <li>* 2005 Certificate III Financial Services (FNB30199)</li> <li>* 2003 People's Choice Award Regional Winner South Australia - Insurance Australia Group</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |

**This form must accompany the Nomination Form.**

**[lgasa@lga.sa.gov.au](mailto:lgasa@lga.sa.gov.au)**

**Close of nominations is 5:00pm Tuesday 1 September 2026**



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## Greater Adelaide Regional Organisation of Councils (GAROC) Candidate Information Sheet 2026

(word limit is strictly 1,000 words)

|                                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Name</b>                                          | Anne Monceaux                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| <b>Council</b>                                       | City of Burnside                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| <b>Local Government Experience and Knowledge</b>     | <p>I have been an elected member of the City of Burnside for 16 years, serving as a councillor for 8 years and as Mayor for the subsequent 8 years. During that time, I have learnt a great deal about how local government supports and acts on behalf of its communities.</p> <p>I have been a member of GAROC for these past two years, sharing my knowledge and understanding and at times frustrations that come with office, as well as a Member of the Board of the LGA.</p> <p>At a local level, I have been a member of the Heritage Reference Group, Disability and Inclusion and Reconciliation Committees, Chaired Council meetings and CEO Committees and been on the Eastern Health Authority for 8 years (4 of those as Deputy Chair). I was also on the Board of Burnside Retirement Villages Inc for 9.5 years, and as a LG representative on the Public Health Plan Review Committee, prior to becoming Mayor in 2018.</p> <p>As Mayor, I have also had experience dealing with two major areas of concern for local government, namely, financial sustainability and behaviour management.</p>                                                   |
| <b>Local Government Policy Views &amp; Interests</b> | <p>As a member of GAROC over the past two years, as part of a team, we have supported efforts by councils to bring their concerns to the forefront and as a Board Member contributed along with all of you to the development of the LGA Strategic Plan. I understand much more about the concerns of our neighbouring councils and have asked questions and sought answers on so many different issues regarding roads, rubbish, regional issues, elected member behaviour, financial sustainability and advocacy for more funds for councils from both state and federal governments.</p> <p>I will strive to improve the understanding of communities about the role of local government and work together with other GAROC councils to build sector reputation and seek better outcomes for our region. I will continue to seek a review of the structure of GAROC if I am re-elected and in the interim, I will continue to provide feedback from the Eastern Regional Alliance councils and Adelaide Hills to GAROC.</p> <p>I have proven to be willing to ask many questions and seek many answers from the LGA as I have done over the past 2 years and</p> |

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|                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|-------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                   | communicate with other mayors in our region to ensure that I am representing you. As current Mayor, I have the knowledge and understanding to represent you all and provide the leadership required to enhance decision-making.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| Other Information | <p>As a member of the Local Government Board for the past 2 years, I have demonstrated my support for my region as well as the broader concerns of the state. I was involved with the selection of the new CEO of the LGA and I have attended all GAROC and Board meeting, with nil absence.</p> <p>I have represented my council at Green Adelaide and Resilient East workshops and am a climate change advocate.</p> <p>If elected, I will continue to serve the best interests of our region on GAROC and continue to ask questions, seek answers and to advocate on our behalf.</p> <p>Local Government needs to be heard! I continue with my pledge: "If you always do what you always did, you always get what you always got!"</p> |

**This form must accompany the Nomination Form.**

**[lgasa@lga.sa.gov.au](mailto:lgasa@lga.sa.gov.au)**

**Close of nominations is 5:00pm Tuesday 1 September 2026**

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Return Ballot Paper to [lgasa@lga.sa.gov.au](mailto:lgasa@lga.sa.gov.au)  
Close of voting is 5:00pm Tuesday 3 November 2026

## BALLOT PAPER – GAROC Group D (2026-2028)

Pursuant to clause 4.4.6 (d) of the GAROC Terms of Reference, *the chief executive officer of the Member or in the chief executive officer's absence, the person acting in that position sign a copy of the minutes or an extract of the minutes of the meeting at which the resolution is passed (in a manner consistent with section 91(11) of the Local Government Act 1999) and send a copy of the signed minutes, which shall be deemed to be the ballot of the Member, to the [LGA] Chief Executive.*

Pursuant to clause 4.4.6(c) of the GAROC Terms of Reference, *each Member shall determine by resolution the candidate or candidates (as relevant) it wishes to elect.*

**Please include the names of the two candidates that your council wishes to elect.** An order of preference is not required for GAROC elections.

|                                          |                                                                                                                  |
|------------------------------------------|------------------------------------------------------------------------------------------------------------------|
| <b>Name of Council Submitting Ballot</b> |                                                                                                                  |
| <b>Extract of minutes</b>                | <i>(insert meeting date and resolution number)</i><br><i>(insert extract of minutes with council resolution)</i> |
| <b>CEO signature</b>                     |                                                                                                                  |
| <b>CEO name</b>                          |                                                                                                                  |
| <b>Date signed</b>                       |                                                                                                                  |
| <b>Candidate Names</b>                   |                                                                                                                  |
|                                          |                                                                                                                  |
|                                          |                                                                                                                  |

### **13.5 APPOINTMENT OF INDEPENDENT CHAIR - EAST WASTE AUDIT & RISK MANAGEMENT COMMITTEE**

**REPORT AUTHOR:** Manager, Governance  
**APPROVED BY:** General Manager, Governance & Civic Affairs  
**ATTACHMENTS:** Nil

---

#### **PURPOSE OF THE REPORT**

The purpose of this report is to seek the Council's approval of the appointment of Mr Jamie Dreckow as the Independent Chair of the East Waste Audit & Risk Management Committee.

#### **BACKGROUND**

The Eastern Waste Management Authority Incorporated (East Waste) is a Regional Subsidiary, established under Section 43 of the *Local Government Act 1999* (the Act), to provide at-cost kerbside waste collection services to its Constituent Councils. The membership base of East Waste comprises the Corporation of the Town of Walkerville, the City of Burnside, the City of Norwood Payneham & St Peters, the Campbelltown City Council, the City of Mitcham, the City of Prospect, the Adelaide Hills Council and the City of Unley.

Clause 31 of the East Waste Charter requires that East Waste must establish an Audit Committee (now referred to as the Audit & Risk Management Committee).

Mrs Emma Hinchey's current term as Independent Chair of the East Waste Audit & Risk Management Committee, expires on 30 November 2026, concluding her third term of service.

East Waste has advised that following an expression of interest process, shortlisting and structured interview process, a Selection Panel identified Mr Jamie Dreckow as the preferred candidate. The Selection Panel comprised the East Waste General Manager, the Chief Executive Officer of the City of Burnside, the Acting Chief Executive Officer of the Town of Walkerville and a current Independent Member of the Committee.

At its meeting held on 24 September 2026, the East Waste Board resolved to seek the Constituent Council's approval of the appointment of Mr Jamie Dreckow as Independent Chair of the East Waste Audit & Risk Management Committee, for a term of two years, commencing on 1 December 2026 and concluding on 30 November 2028, subject to approval by the Constituent Councils.

Schedule 2, Clause 30(3) of the Act and Clause 31 of the East Waste Charter requires that membership of the East Waste Audit & Risk Committee must be approved by the Constituent Councils. East Waste has therefore requested that the Council consider and approve the proposed appointment.

Mr Dreckow is a Fellow of Chartered Accountants Australia and New Zealand and CPA Australia, a registered Company Auditor and a member of the Australian Institute of Company Directors. He has experience in audit, accounting, assurance, risk management, financial reporting and corporate governance, together with substantial experience serving on and chairing Audit & Risk Committees.

The Selection Panel considered that Mr Dreckow demonstrated the professional independence, assurance focus, judgement, communication skills and collaborative chairing style required to lead the Committee effectively.

#### **STRATEGIC DIRECTIONS**

Not Applicable.

#### **FINANCIAL AND BUDGET IMPLICATIONS**

There are no financial implications for the Council associated with approving the appointment of the Independent Chair of the East Waste Audit & Risk Management Committee.

## **RECOMMENDATION**

*That in accordance with Schedule 2, Clause 30 of the Local Government Act 1999, the appointment of Mr Jamie Dreckow as the Independent Chair of the East Waste Audit & Risk Management Committee for a two-year term commencing on 1 December 2026 and concluding on 30 November 2028, be approved.*

### **13.6 2025-2026 WORKS IN PROGRESS**

**REPORT AUTHOR:** Chief Financial Officer  
**APPROVED BY:** Chief Executive Officer  
**ATTACHMENTS:** Nil

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#### **PURPOSE OF THE REPORT**

The purpose of this report is to provide the Council with a summary of the 2025-2026 Projects that will continue to progress in 2026-2027 (Works in Progress).

#### **BACKGROUND**

At its meeting held on 7 July 2026, the Council adopted the 2026-2027 Annual Business Plan and Budget. The 2026-2027 Budget included funding for new projects, services and programs as well as, the Capital Works Program.

At that time, as per standard practice, the Council was advised that the adoption of the 2026-2027 Annual Business Plan and Budget, did not include provisions for those Works in Progress (WIPs), often referred to as Carried Forwards. These projects were funded as part of the 2025-2026 Budget, on which basis the Council had allocated funding as part of the 2025-2026 Annual Business Plan and Budget.

The Council was also advised that details of the 2025-2026 Works in Progress would be provided to the Council at a later date, following the finalisation of the 2025-2026 Financial year end results.

#### **STRATEGIC DIRECTIONS**

Not Applicable.

#### **FINANCIAL AND BUDGET IMPLICATIONS**

Based on the status of the 2025-2026 Works in Progress, a total of \$14,969,052 will be Carried Forward to the 2026-2027 Financial year consisting of \$184,766 Operational projects and \$14,784,286 Capital Projects, noting that \$6.067m relates to the Payneham Memorial Swimming Centre (due to practical Completion being achieved in August 2026), \$1.76m relating to the Road Resealing Program being scheduled to be finalised as part of other projects and \$2.1m associated with the final stage of the Trinity Valley Stormwater Drainage Project.

This will ensure the successful completion of these projects, maintain fiscal responsibility and capitalise on emerging opportunities that have been identified.

#### **RISK MANAGEMENT**

Not Applicable.

#### **CONSULTATION**

##### **Elected Members**

Not Applicable.

##### **Community**

Not Applicable.

## Staff

Responsible Officers and Executive Leadership Team.

## Other Agencies

Not Applicable.

## DISCUSSION

A detailed review of various projects and initiatives contained in the 2025-2026 Works in Progress, including the financial status of these items, has been conducted. The review has considered the impact on unspent grant funding and other factors affecting the delivery of these items.

During 2025-2026, the Council has been advised on the progress of projects over the course of the year and the status of the allocated budgets was considered as part of the Quarterly Budget Reviews that have been undertaken and considered by the Council.

The 2025-2026 Works in Progress – Capital Projects total of \$14,784,286 which will be carried forward to the 2026-2027 Financial year. The respective details are set out in Table 1 below.

**TABLE 1: 2025-2026 WORKS IN PROGRESS - CAPITAL**

| Project                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Amount to be Carried Forward |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|
| <b>QUADRENNIAL ART PROJECT</b><br>The carry forward funds are required for a new metered power supply to the artworks.                                                                                                                                                                                                                                                                                                                                                                                         | \$48,900                     |
| <b>SHADE SAIL STRUCTURE</b><br>The carry forward funds are for the Adey Reserve Shade Sail construction works that are being undertaken in conjunction with the Adey Reserve Playground Upgrade works.                                                                                                                                                                                                                                                                                                         | \$70,713                     |
| <b>TRAFFIC MANAGEMENT PAYNEHAM SOUTH, FIRLE &amp; TRINITY GARDENS</b><br>As Elected Members are aware, detailed design works for the St Morris Bikeway (Aberdare Avenue) are on hold as staff are currently undertaking additional consultation and concept design works, as a result of further engagement with the Councils Traffic Management & Road Safety Committee. The Detailed design works are anticipated to commence in mid-2027, subject to the outcome of the public consultation and engagement. | \$43,162                     |
| <b>PAYNEHAM MEMORIAL SWIMMING CENTRE (PMSC) UPGRADE</b><br>The carry forward funds are required for the finalisation of the project contractual matters as Practical completion of the PMSC was achieved in August 2026 (i.e. after 30 June).                                                                                                                                                                                                                                                                  | \$6,067,644                  |
| <b>THE PARADE MASTER PLAN DETAILED DESIGN &amp; CONSTRUCTION</b><br>As per the Council's resolution, design works are on hold until the completion of public consultation and subsequent reporting back to the Council. Public consultation and engagement is scheduled to commence in mid-2027.                                                                                                                                                                                                               | \$839,581                    |
| <b>RENEWAL PROGRAM - RECREATION &amp; OPEN SPACE</b><br>A major focus during 2024-2025, was on the planning and procurement for investment in playgrounds. Notable carry forwards relate to Scott Street Reserve and Adey Reserve playgrounds that are now under contract and being progressed, with construction                                                                                                                                                                                              | \$522,748                    |

commencing in October and November 2026 respectively. Funds for the proposed reconstruction of tennis and netball courts at Cruikshank Reserve and the replacement of lighting infrastructure at Payneham Oval have been reallocated due to project timing and to minimise carry forwards. The \$330,000 carry forward relates to Recreation and Open Space renewal works which were expended at St Morris Reserve and allocated to the Trinity Valley Stormwater Drainage Project budget line within the 2025-2026 Stormwater Drainage Program. This is an accounting correction to re-allocate Recreation and Open Space renewal funds to the appropriate budget line, ensuring adequate remaining budget allocation to deliver the remaining works.

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**RENEWAL PROGRAM - ROAD RESEALING**

\$1,761,757

A notable portion of the carried forward relates to civil renewal works (\$350k) being delayed and undertaken as part of the civil works adjacent to the Payneham Memorial Swimming Centre (footpath upgrade along OG Road and planting of new street trees). In addition, as previously advised, the renewal (road resealing) of Clifton Street, Maylands (\$650k) which will be carried out in early 2027, following completion of the Trinity Valley Stormwater Drainage Project.

Three streets that are part of the 2025-2026 Capital Works Program that had kerb works completed in July-August (Morris Street, Evandale, John Street, Payneham and Henry Street, Payneham) will be resealed in October 2026, as part of a large package of reseal works being undertaken during Spring 2026. The Council's investment in road renewals in 2025-26 equated to 80% of the original adopted budget and 2025-26 Asset Management Plan allocation. The completion of the projects that are carried forward will see this ratio increase to approximately 100% early in 2026-2027 Quarter 2.

The \$104,790 carry forward relates to road renewal works which were expended at St Morris Reserve and accounted to the Trinity Valley Stormwater Drainage Project budget line within the 2025-2026 Stormwater Drainage Program. This is an accounting correction to re-allocate road renewal funds to the appropriate budget line, ensuring adequate remaining budget allocation to deliver the remaining works.

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**RENEWAL PROGRAM - KERB**

\$743,566

The majority of the annual kerb program was delivered by the 30 June 2026. The three remaining streets (Morris Street, Evandale, John Street, Payneham and Henry Street, Payneham) were actually completed by the end of August 2026. Kerbing works along Clifton Street, will be carried out in early 2027 following completion of the Trinity Valley Stormwater Drainage Project. The total expenditure on kerb renewals in 2025-26 equated to 106% of both the original adopted budget and the 2025-26 Asset Management Plan allocation, which demonstrates the required level of investment to sustain the portfolio.

The \$22,300 carry forward relates to kerb renewal works which were expended at St Morris Reserve and accounted to the Trinity Valley Stormwater Drainage Project budget line within the 2025-2026 Stormwater Drainage Program. This is an accounting correction to re-allocate kerb renewal funds to the appropriate budget line, ensuring adequate remaining budget allocation to deliver the remaining works.

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**RENEWAL PROGRAM - FOOTPATHS**

\$172,122

The majority of the annual footpath program was delivered by 30 June 2026, with the carried forward projects (Scott Street, Glynde and Addison Avenue, Marden) completed in July and August 2026, respectively. Total expenditure on footpath renewals equated to 102% of the original adopted budget and 2025-26 Asset Management Plan allocation, which demonstrates the required level of investment to sustain the portfolio.

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## **RENEWAL PROGRAM – STORMWATER DRAINAGE**

\$2,817,786

The majority of the carry forward amount (\$2.1 million) is associated with the Trinity Valley Stormwater Drainage Project. The final stage (Stage 1) is well progressed and remains on schedule for completion in December 2026. Other carried forward projects include construction of the Second Creek Gross Pollutant Trap (GPT) (\$350k) which is scheduled for an early 2027 commencement, design work associated with Third Creek Stage 2 (\$100k) and design of remediation works to Osmond Terrace and Brown Street culverts (\$90k). Both design projects have been contracted and are progressing.

## **RENEWAL PROGRAM - BUILDING**

\$950,000

Funds identified for carry forward largely relate to an upgrade of the rigging at the Norwood Concert Hall (contract awarded for October 2027 installation), new auditorium chairs (order placed) and ground floor foyer refurbishment (approvals achieved and procurement underway). Funds have also being carried forward for re-roofing of the Norwood Oval Western Grandstand and fencing and retaining wall works on that Oval. The total investment in building renewals equates to 103% of the original adopted budget and 2025-26 Asset Management Plan allocation, which demonstrates the required level of investment to sustain the portfolio.

## **RENEWAL PROGRAM - CIVIL CAPITAL UPGRADES**

\$434,032

The majority of the funds identified to be carry forward, are associated with upgrades to a number roundabouts (e.g., Battams Road, Royston Park and Fisher Street, Felixstow) and are scheduled to be undertaken before the end of 2026.

## **RENEWAL PROGRAM – PLANT REPLACEMENT**

\$312,275

The carry forward budget relates to the replacement of the Community Bus and City Services Truck. Orders for these items were placed in 2025-26 however, delivery was delayed, requiring the remaining funds to be carried forward to 2026-27.

In respect to the 2025-2026 Works in Progress – Operating, a total of \$184,766 will be carried forward to the 2026-2027 Financial year, as set out in Table 2 below.

**TABLE 2: 2025-2026 WORKS IN PROGRESS - OPERATING**

| <b>Project</b>                                                                                                                                                                                                              | <b>Amount to be Carried Forward</b> |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------|
| <b>Public Health Plan</b><br>The carry forward budget is necessary to complete the Council's Local Plan development process. A Request for Quote (RFQ) has been issued and the assessment of submissions has commenced.     | \$13,000                            |
| <b>St Peters Billabong</b><br>The carry forward funds are required to continue the Council endorsed works to address outstanding matters at the St Peters Billabong, including additional signage and minor remedial works. | \$34,775                            |
| <b>IT Strategy</b><br>The carry forward funds will be allocated towards the ongoing scoping work associated with the Enterprise Resource Planning (ERP) system.                                                             | \$38,380                            |
| <b>Public Consultation for Traffic Management Concept for the Glynde, Firle, Payneham, Payneham South, Trinity Gardens and St Morris Local Area Traffic Management Plan</b>                                                 | \$30,170                            |

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The Councils Traffic Management & Road Safety Committee endorsed the recommended traffic management approach on 14 July 2026, with concept designs now being finalised ahead of community consultation. The funds are required to undertake consultation with community on proposed changes.

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|                                                                          |                 |
|--------------------------------------------------------------------------|-----------------|
| <b>Implementation of 40KPH Speed Limit in Kensington &amp; Felixstow</b> | <b>\$37,600</b> |
|--------------------------------------------------------------------------|-----------------|

The necessary documentation was completed and submitted to the Department for Infrastructure & Transport in 2025-2026 however, the required approvals were not received in time to enable implementation in 2025-2026. All approvals have now been received, with carry forward funds required to complete implementation.

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|                                          |                 |
|------------------------------------------|-----------------|
| <b>Heritage Protection Opportunities</b> | <b>\$30,841</b> |
|------------------------------------------|-----------------|

The project is continuing to be implemented. Due to timing constraints associated with the Code Amendment process, the remaining funds be carried forward to the 2026–2027 financial year.

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## OPTIONS

Not Applicable. This Report is provided for information purposes only.

## CONCLUSION

The 2025-2026 Works in Progress are scheduled for completion by the end of the 2026-2027 Financial year with the exception of those projects that are scheduled to be undertaken and budgeted for over more than one year.

## RECOMMENDATION

*That the report be received and noted.*

### **13.7 2026-2027 FIRST BUDGET UPDATE**

**REPORT AUTHOR:** Chief Financial Officer  
**APPROVED BY:** Chief Executive Officer  
**ATTACHMENTS:** A - C

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#### **PURPOSE OF THE REPORT**

The purpose of this report is to provide the Council with the First Budget Update a summary of the forecast Budget position for the year ended 30 June 2027.

#### **BACKGROUND**

Regulation 9 of the *Local Government (Financial Management) Regulations 2026* (the Regulations) provides the mandatory requirements for the Council's review of the Annual Business Plan or Budget during the financial year.

The Regulations provide that the Council must consider two (2) types of reports, namely;

1. Budget Update; and
2. Mid-year Budget Review.

##### **1. Budget Update**

A Budget Update Report sets out a revised forecast of the Council's Operating and Capital investment activities compared with the estimates for those activities which are set out in the 2026-2027 Adopted Budget. The Budget Update Report is required to be presented in a manner which is consistent with the note in the Model Financial Statements entitled Uniform Presentation of Finances.

The Budget Update Report must be considered by the Council at least twice per year between 30 September and 31 May (both dates inclusive) in the relevant financial year, with at least one (1) Budget Update Report being considered by the Council prior to consideration of the Mid-Year Budget Review Report.

The Regulations require that a Budget Update Report must include a revised forecast of the Council's Operating and Capital investment activities compared with estimates set out in the Adopted Budget.

##### **2. Mid-Year Review**

A Mid-Year Budget Review must be considered by the Council between 30 November and 15 March (both dates inclusive), in the relevant financial year. The Mid-Year Budget Review Report sets out a revised forecast of each item shown in its Budgeted Financial Statements compared with estimates set out in the Adopted Budget presented in a manner consistent with the Model Financial Statements. This report must also include revised forecasts for the relevant financial year of the council's operating surplus ratio, net financial liabilities ratio and asset sustainability ratio compared with estimates set out in the budget presented in a manner consistent with the note in the Model Financial Statements entitled *Financial Indicators*.

The Mid-year Budget Review is a comprehensive review of the Council's Budget and includes the four principal financial statements, as required by the Model Financial Statement, detailing:

- the year-to-date result;
- any variances sought to the Adopted Budget; and
- a revised full year forecast of each item in the budgeted financial statements compared with estimates set out in the Adopted budget.

The Mid-year Budget Review Report should also include information detailing the revised forecasts of financial indicators compared with targets established in the Adopted Budget and a summary report of operating and capital activities consistent with the note in the Model Financial Statements entitled *Uniform Presentation of Finances*.

## **STRATEGIC DIRECTIONS**

Not Applicable.

## **FINANCIAL AND BUDGET IMPLICATIONS**

The First Budget Update for the 2026-2027 Financial Year, provides an opportunity to amend the 2026-2027 Adopted Budget, to reflect any changes in projections based on;

- audited results to 30 June 2026 (if available); and
- new decisions by the Council, subsequent to the adoption of the Budget on 7 July 2026.

Details of material movements in the forecast from the Adopted Budget are contained in the Discussion section of this Report.

## **RISK MANAGEMENT**

The report has been prepared in accordance with the statutory requirements.

## **CONSULTATION**

### **Elected Members**

Not Applicable.

### **Community**

Not Applicable.

### **Staff**

Not Applicable.

### **Other Agencies**

Not Applicable.

## **DISCUSSION**

### **Budget Update**

In determining the Adopted Operating Budget, the Council considers the financial resources which are required to provide the ongoing Council services (Recurrent Operating Budget), which encompass the basic responsibilities, the Council is required to provide under the *Local Government Act 1999* and other relevant legislation plus ongoing services and programs as a result of community interest and expectations.

The extensive range of ongoing services provided by the Council include inspectorial services (animal management/parking management), street cleaning and rubbish collection, maintenance of basic infrastructure including roads, footpaths, parks, public open space, street lighting and storm-water drainage, development planning and control, library and learning services, community support programs, environmental programs, community events, community recreational facilities and home assistance service.

As Elected Members may recall, the 2026–2027 Adopted Operating Budget reflects an Operating Deficit of \$1,759,082. Following the First Budget Update, the Operating Deficit is projected to be \$1,715,848, representing a decrease of \$43,234.

Given that the majority of recurrent and operating projects for 2026–2027, are still in the early stages of delivery, no cost variances are recommended to the 2026–2027 Adopted Project Budget as part of the First Budget Review, other than confirmed changes arising from 2025–2026 carry forwards and other definitive changes occurring subsequent to the adoption of the 2026–2027 Budget. A further reassessment of project expenditure will be undertaken as part of the Mid-Year Budget Review.

#### **A. Recurrent Operating Budget changes to the Adopted Budget (\$228,000).**

It is proposed that the 2026-2027 Adopted Recurrent Operating Budget Deficit of \$ 281,382 be reduced by \$228,000 resulting Recurrent Operating Budget Deficit to be \$53,382.

The changes to the Adopted Recurrent Operating Budget are provided in Table 1 below.

**TABLE 1: MOVEMENT IN RECURRENT BUDGET FROM THE ADOPTED BUDGET**

| Service Initiative                                                                                                                                                                                                                                                                                                                              | Increase/<br>(Decrease)<br>\$ |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------|
| Norwood Swimming Centre – Budget re-allocation between expenditure lines to reflect the change in the operating model from Council-operated to an externally operated facility through BlueFit. Net costs are recognised under Materials, Contracts and Other Expenses. The re-allocation has no net impact on the Operating Surplus/(Deficit). |                               |
| Reallocation of User Charges Income to Materials, Contracts & Other Expenses                                                                                                                                                                                                                                                                    | \$140,560                     |
| Reallocation of Employee Costs to Materials, Contracts & Other Expenses                                                                                                                                                                                                                                                                         | (\$493,236)                   |
| Materials, Contracts & Other Expenses                                                                                                                                                                                                                                                                                                           | \$352,676                     |
| Additional income arising from the quarterly allocations under the 2026–2027 Financial Assistance State Grant, with the funding information released subsequent to the preparation of the 2026–2027 Budget.                                                                                                                                     | (\$228,000)                   |

#### **B. Operating Projects Budget changes to the Adopted Budget \$184,766**

The Adopted Budget includes an estimate of Operating Projects expenditure for the year under review in addition to previously approved and Carried Forward Projects from the prior financial years.

Following the First Budget Update, the total expenditure for the 2026-2027 Adopted Operating Projects Budget, originally set at \$1,477,700 will be increased by \$184,766 to accommodate the Carry Forwards from the 2025-2026 financial year. As a result, the revised total estimated expenditure for Operating Projects is now \$1,662,466.

Details of the Operating Projects that are proposed to be carried forward to the 2026-2027 Financial Year are contained in **Attachment A**.

Changes to the adopted Operational Projects Budget are provided in Table 2 below.

**TABLE 2: MOVEMENT IN OPERATING PROJECTS BUDGET FROM THE ADOPTED BUDGET**

| Service Initiative                                                                                                                                                                                                                                                             | Increase/<br>(Decrease)<br>\$ |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------|
| Work in progress (Carry forwards from 2025- 2026)                                                                                                                                                                                                                              | \$184,766                     |
| Tree Planting and Irrigation on OG Road – Grant funding has been secured, resulting in an increase in Grants, Subsidies and Contributions, with a corresponding increase in Materials, Contracts and Other Expenses. The net impact on the Operating Surplus/(Deficit) is \$0. |                               |
| Grants, Subsidies and Contributions                                                                                                                                                                                                                                            | (\$160,000)                   |
| Materials, Contracts & Other Expenses                                                                                                                                                                                                                                          | \$160,000                     |

**C. Capital Projects changes to the Adopted Budget \$14,784,286**

The Council approved a Capital Expenditure Budget of \$15,799,328 for the 2026-2027 Financial year, encompassing funding for new capital projects (\$1.8 million) and upgrades to existing assets (\$ 14 million). Subsequent to the First Budget Update, the forecasted capital expenditure is \$30,583,613, representing an increase of \$14,784,286 due to Carry Forward Works in Progress from 2025-2026.

A summary is provided in Table 3 below.

Details of the Capital Projects which have been carried forward from the 2025-2026 Financial Year, are contained in **Attachment B**.

The change to the Adopted Capital Projects Budget is provided in Table 3 below.

| Capital Project                                  | Increase/<br>(Decrease)<br>\$ |
|--------------------------------------------------|-------------------------------|
| Work in progress (Carry forwards from 2025-2026) | \$14,784,286                  |

The increase is a result of timing of previously approved expenditure and therefore no additional borrowings will be required to fund the increase in capital expenditure. The unused funds, from last year borrowings, will be utilised to fund the Carry Forwards. The borrowing requirements will be re-assessed when a review of projects is undertaken as part of the Mid-Year Budget Review.

Regulation 9(1)(a) of the Regulations states the Council must consider,

*“at least twice, between 30 September and 31 May (both dates inclusive) in the relevant financial year..... a report showing a revised forecast of its operating and capital investment activities for the relevant financial year compared with the estimates for those activities set out in the budget presented in a manner consistent with the note in the Model Financial Statements entitled Uniform Presentation of Finances”.*

The revised budgeted Uniform Presentation of Finances resulting from the First Budget Update is included in **Attachment C**.

## OPTIONS

Not Applicable. This report is provided for information purposes.

## CONCLUSION

The proposed budget review adjustments reflect additional Financial Assistance Grant funding, the carry forward of Operational projects and Capital Works from 2025–2026.

The additional grant funding reduces the Recurrent Operating Budget Deficit by \$228,000, from \$281,382 to \$53,382. Operating Projects increase by \$184,766 to \$1,662,466, while forecast Capital Expenditure increases by \$14,784,286 to \$30,583,613, primarily due to works carried forward from 2025–2026.

These adjustments provide an updated forecast of the Council's financial position and planned expenditure for 2026–2027.

## RECOMMENDATION

1. *That the First Budget Update Report be received and noted.*
2. *That the Project Progress Reports contained in **Attachments A and B** be received and noted.*
3. *That pursuant to Regulation 9(1 (a) of the Local Government (Financial Management) Regulations 2026, the Budgeted Uniform Presentation of Finances as contained within **Attachment C**, be noted.*



City of  
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Payneham  
& St Peters

**FINANCIAL YEAR 2026-2027 BUDGET REVIEW OPERATING PROJECTS PROGRESS**

| Project Name                                               | 2026-2027 Budget | First Budget Review Carry Forward Budget | FIRST BUDGET REVIEW REQUEST | 2026-2027 TOTAL  | Current YTD Spending as at 31 August 2026 | Has Project Commenced? (Y/N) |
|------------------------------------------------------------|------------------|------------------------------------------|-----------------------------|------------------|-------------------------------------------|------------------------------|
| TOUR DOWN UNDER                                            | 60,000           | -                                        |                             | 60,000           | 48                                        | Yes                          |
| RAISING THE BAR ADELAIDE                                   | 25,000           | -                                        |                             | 25,000           | 7,833                                     | Yes                          |
| AFL GATHER ROUND                                           | 100,000          | -                                        |                             | 100,000          | -                                         | No                           |
| PUBLIC HEALTH PLAN                                         |                  | 13,000                                   |                             | 13,000           | -                                         | Yes                          |
| LIBRARY EVENTS & PROGRAMS                                  | 10,000           | -                                        |                             | 10,000           | 600                                       | Yes                          |
| LOCAL GOVERNMENT ELECTIONS                                 | 295,000          | -                                        |                             | 295,000          | -                                         | No                           |
| IT STRATEGY                                                | 882,700          | 38,380                                   |                             | 921,080          | 43,418                                    | Yes                          |
| ST PETERS BILLABONG                                        |                  | 34,775                                   |                             | 34,775           | -                                         | Yes                          |
| BIODIVERSITY STRATEGY                                      | 10,000           | -                                        |                             | 10,000           | -                                         | No                           |
| DEVELOPMENT OF TREE INVENTORY                              | 20,000           | -                                        |                             | 20,000           | -                                         | No                           |
| HERITAGE PROTECTION OPPORTUNITIES                          |                  | 30,841                                   |                             | 30,841           | -                                         | Yes                          |
| TRAFFIC MANAGEMENT - NINTH AVENUE CHRISTMAS LIGHTS DISPLAY | 10,000           | -                                        |                             | 10,000           | -                                         | No                           |
| ON STREET PARKING POLICY IMPLEMENTATION                    | 50,000           | -                                        |                             | 50,000           | 3,141                                     | Yes                          |
| 40KPH SPEED LIMIT IMPEMETATION IN KENSINGTONAND FELIXSTOW  |                  | 37,600                                   |                             | 37,600           | -                                         | Yes                          |
| CITY WIDE 40 KMP SPEED LIMIT                               | 15,000           | -                                        |                             | 15,000           | -                                         | No                           |
| PUBLIC CONSULTATION FOR TRAFFIC MANAGEMENT CONCEPT         |                  | 30,170                                   |                             | 30,170           | -                                         | Yes                          |
|                                                            | <b>1,477,700</b> | <b>184,766</b>                           | <b>-</b>                    | <b>1,662,466</b> | <b>55,032</b>                             |                              |



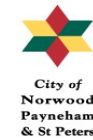
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FINANCIAL YEAR 2026-2027 BUDGET REVIEW CAPITAL PROJECTS PROGRESS

| Project Name                                               | 2026-2027 Budget  | First Budget Review<br>Carry Forward<br>Budget | FIRST BUDGET<br>REVIEW REQUEST | 2026-2027<br>TOTAL | Current YTD<br>Spending as at 31<br>August 2026 | HAS PROJECT<br>COMMENCED (Y/N) |
|------------------------------------------------------------|-------------------|------------------------------------------------|--------------------------------|--------------------|-------------------------------------------------|--------------------------------|
| RENEWAL PROGRAMM - ROAD RESEALING                          | 3,623,886         | 1,761,757                                      |                                | 5,385,643          | 22,350                                          | Yes                            |
| RENEWAL PROGRAMM - KERB                                    | 2,226,626         | 743,566                                        |                                | 2,970,192          | 291,623                                         | Yes                            |
| RENEWAL PROGRAMM - FOOTPATH                                | 438,276           | 172,122                                        |                                | 610,398            | 69,131                                          | Yes                            |
| RENEWAL PROGRAMM - DRAINAGE                                | 2,045,500         | 2,817,786                                      |                                | 4,863,286          | 100,747                                         | Yes                            |
| RENEWAL PROGRAMM - BUILDING                                | 2,795,000         | 950,000                                        |                                | 3,745,000          | 482,244                                         | Yes                            |
| RENEWAL PROGRAMM - REC & OPEN SPACE                        | 1,592,800         | 522,748                                        |                                | 2,115,548          | 343,131                                         | Yes                            |
| RENEWAL PROGRAMM - CIVIL CAPITAL UPGRADE                   | 346,299           | 434,032                                        |                                | 780,331            | 3,131                                           | Yes                            |
| RENEWAL PROGRAMM - OTHER                                   | 957,583           | 312,275                                        |                                | 1,269,858          | 12,762                                          | Yes                            |
| QUADRENNIAL ART PROJECT                                    | -                 | 48,900                                         |                                | 48,900             | 12,150                                          | Yes                            |
| MINOR TRAFFIC IMPROVEMENTS                                 | 20,000            |                                                |                                | 20,000             | -                                               | No                             |
| K9 KUBE ANIMAL MANAGEMENT WHS UPGRADE                      | 53,000            |                                                |                                | 53,000             | -                                               | No                             |
| ANN ST PEDESTRIAN CROSSING                                 | 380,000           |                                                |                                | 380,000            | -                                               | No                             |
| REGENT STREET EMU CROSSING CONSTRUCTION WORKS              | 45,000            |                                                |                                | 45,000             | -                                               | No                             |
| STEPHEN STREET UPGRADE DETAILED DESIGN WORKS               | 45,000            |                                                |                                | 45,000             | -                                               | No                             |
| GLYNDE, PAYNEHAM, FIRLE, TRINITY GARDENS TRAFFIC D         | 150,000           |                                                |                                | 150,000            | -                                               | No                             |
| PAYNEHAM MEMORIAL SWIMMING CENTRE UPGRADE                  | -                 | 6,067,644                                      |                                | 6,067,644          | 4,150,507                                       | Yes                            |
| TRAFFIC MANAGEMENT PAYNEHAM SOUTH, FIRLE & TRINITY GARDENS | -                 | 43,162                                         |                                | 43,162             | -                                               | No                             |
| IMPLEMENTATION OF THE PARADE MASTER PLAN                   | -                 | 839,581                                        |                                | 839,581            | 52,480                                          | Yes                            |
| ADEY RESERVE PLAYGROUND SHADE SAIL STRUCTURE               |                   | 70,713                                         |                                | 70,713             | -                                               | No                             |
|                                                            | <b>14,718,970</b> | <b>14,784,286</b>                              | -                              | <b>29,503,256</b>  | <b>5,540,256</b>                                |                                |
| CAPITALISATION OF PROJECT MANAGEMENT ON-COST               | 1,080,358         |                                                |                                | 1,080,358          | 180,058                                         |                                |
|                                                            | <b>15,799,328</b> | <b>14,784,286</b>                              | -                              | <b>30,583,614</b>  | <b>5,720,314</b>                                |                                |

City of Norwood Payneham & St Peters

UNIFORM PRESENTATION OF FINANCES - FIRST BUDGET REVIEW



|                                                                                                                                               | Adopted Budget     | Carry Forwards      | New<br>Recurring budget<br>requests | New<br>Operational<br>projects requests | New<br>Capital projects<br>requests | 1st budget<br>revision |
|-----------------------------------------------------------------------------------------------------------------------------------------------|--------------------|---------------------|-------------------------------------|-----------------------------------------|-------------------------------------|------------------------|
|                                                                                                                                               | 2026/27<br>\$      | 2026/27<br>\$       | 2026/27<br>\$                       | 2026/27<br>\$                           | 2026/27<br>\$                       | 2026/27<br>\$          |
| <b>Income</b>                                                                                                                                 |                    |                     |                                     |                                         |                                     |                        |
| Rates                                                                                                                                         | 54,947,025         |                     |                                     |                                         |                                     | 54,947,025             |
| Statutory Charges                                                                                                                             | 2,349,065          |                     |                                     |                                         |                                     | 2,349,065              |
| User Charges                                                                                                                                  | 4,752,960          |                     | (140,560)                           |                                         |                                     | 4,612,400              |
| Grants, Subsidies and Contributions - operating                                                                                               | 2,868,077          |                     | 228,000                             | 160,000                                 |                                     | 3,256,077              |
| Grants, Subsidies and Contributions - capital                                                                                                 | 688,369            |                     |                                     |                                         |                                     | 688,369                |
| Investment Income                                                                                                                             | 10,500             |                     |                                     |                                         |                                     | 10,500                 |
| Other Income                                                                                                                                  | 720,892            |                     |                                     |                                         |                                     | 720,892                |
| Net gain - equity accounted Council businesses                                                                                                | -                  |                     |                                     |                                         |                                     | -                      |
| <b>Total Income</b>                                                                                                                           | <b>66,336,888</b>  | <b>-</b>            | <b>87,440</b>                       | <b>160,000</b>                          | <b>-</b>                            | <b>66,584,328</b>      |
| <b>Expenses</b>                                                                                                                               |                    |                     |                                     |                                         |                                     |                        |
| Employee Costs                                                                                                                                | 21,539,886         |                     | (493,236)                           |                                         |                                     | 21,046,650             |
| Materials, Contracts & Other Expenses                                                                                                         | 25,795,499         | 184,766             | 352,676                             | 160,000                                 |                                     | 26,492,941             |
| Depreciation, Amortisation & Impairment                                                                                                       | 16,654,050         |                     |                                     |                                         |                                     | 16,654,050             |
| Finance Costs                                                                                                                                 | 3,912,209          |                     |                                     |                                         |                                     | 3,912,209              |
| Net loss - Equity Accounted Council Businesses                                                                                                | 194,326            | -                   | -                                   | -                                       | -                                   | 194,326                |
| <b>Total Expenses</b>                                                                                                                         | <b>68,095,970</b>  | <b>184,766</b>      | <b>(140,560)</b>                    | <b>160,000</b>                          | <b>-</b>                            | <b>68,300,176</b>      |
| <b>Operating Surplus / (Deficit)</b>                                                                                                          | <b>(1,759,082)</b> | <b>(184,766)</b>    | <b>228,000</b>                      | <b>-</b>                                | <b>-</b>                            | <b>(1,715,848)</b>     |
| <i>Timing adjustment for grant revenue - Capital</i>                                                                                          | <i>(688,369)</i>   | <i>-</i>            | <i>-</i>                            | <i>-</i>                                | <i>-</i>                            | <i>(688,369)</i>       |
| <b>Adjusted Operating Surplus / (Deficit)</b>                                                                                                 | <b>(2,447,451)</b> | <b>(184,766)</b>    | <b>228,000</b>                      | <b>-</b>                                | <b>-</b>                            | <b>(2,404,217)</b>     |
| <b>Net Outlays on Existing Assets</b>                                                                                                         |                    |                     |                                     |                                         |                                     |                        |
| Capital Expenditure on Renewal and Replacement of Existing Assets                                                                             | (14,025,970)       | (7,714,286)         |                                     |                                         | -                                   | (21,740,256)           |
| add back Grants, subsidies and contributions – Capital New/Upgraded                                                                           | 688,369            | -                   |                                     | -                                       | -                                   | 688,369                |
| add back Depreciation, Amortisation and Impairment                                                                                            | 16,654,050         | -                   |                                     |                                         |                                     | 16,654,050             |
| add back Proceeds from Sale of Replaced Assets                                                                                                | 35,601             | -                   |                                     |                                         | -                                   | 35,601                 |
| <b>Total Net Outlays on Existing Assets</b>                                                                                                   | <b>3,352,051</b>   | <b>(7,714,286)</b>  | <b>-</b>                            | <b>-</b>                                | <b>-</b>                            | <b>(4,362,235)</b>     |
| <b>Net Outlays on New and Upgraded Assets</b>                                                                                                 |                    |                     |                                     |                                         |                                     |                        |
| Capital Expenditure on New and Upgraded Assets<br>(including Investment Property & Real Estate Developments)                                  | (1,773,358)        | (7,070,000)         |                                     |                                         | -                                   | (8,843,358)            |
| add back Amounts Received Specifically for New and Upgraded Assets                                                                            | 242,260            |                     |                                     |                                         |                                     | 242,260                |
| add back Grants, subsidies and contributions – Capital New/Upgraded                                                                           | -                  | -                   | -                                   | -                                       | -                                   | -                      |
| add back Proceeds from Sale of Surplus Assets<br>(including Investment Property, Real Estate Developments & non-current assets held for sale) | -                  |                     |                                     |                                         |                                     | -                      |
| <b>Total Net Outlays on New and Upgraded Assets</b>                                                                                           | <b>(1,531,098)</b> | <b>(7,070,000)</b>  | <b>-</b>                            | <b>-</b>                                | <b>-</b>                            | <b>(8,601,098)</b>     |
| <b>Annual Net Impact to Financing Activities -surplus / (deficit)</b>                                                                         | <b>(626,499)</b>   | <b>(14,969,052)</b> | <b>228,000</b>                      | <b>-</b>                                | <b>-</b>                            | <b>(15,367,551)</b>    |

**14 COMMITTEE REPORTS & RECOMMENDATIONS**

Nil

**15 OTHER BUSINESS**

**16 CONFIDENTIAL REPORTS**

## **16.1 ROAD RESEALING CONTRACT**

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### **RECOMMENDATION 1**

*That pursuant to Section 90(2) and (3) of the Local Government Act 1999 the Council orders that the public, with the exception of the Council staff present, be excluded from the meeting on the basis that the Council will receive, discuss and consider:*

- (d) commercial information of a confidential nature (not being a trade secret) the disclosure of which -*
  - (i) could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party; and*
  - (ii) would, on balance, be contrary to the public interest.*

*and the Council is satisfied that, the principle that the meeting should be conducted in a place open to the public, has been outweighed by the need to keep the receipt/discussion/consideration of the information confidential.*

## **17 CLOSURE**